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## The Synod of Québec and Eastern Ontario

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Synod 2026 – Sherbrooke, Québec

Friday, October 16 and Saturday, October 17

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### REPORTS

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**DOCKET**

Friday, October 16 and Saturday, October 17

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FIRST SEDERUNT      Friday, October 16 from 2 – 5:50 pm

1.            Opening Worship with Communion
2.            Constitution of the Synod
3.            Memorials
4.            Committee on Business  
              Roll of Synod, Regrets and Visitors
5.            Election of Moderator / Installation of Moderator
6.            Adoption of the Docket
7.            Minutes of the 2024 meeting
8.            Correspondence
9.            Business Arising
10.          Committee on Business (cont'd)
11.          Finance Report  
              Treasurer's Reports  
                  Reviewed statements – 2024 and 2025  
                  Year to date 2026  
                  Introduction of Budget 2027
12.          Sexual Abuse and Sexual Harassment
13.          Synod Webservant Report
14.          Regional Resourcing Report
15.          Mission / Robert Fund Report
16.          Nominations for General Assembly Committees
17.          Report from the Presbytery of Ottawa  
              Re: Gracefield Christian Camp and Retreat Centre
18.          Report from Camp d'action biblique
19.          Finance Report (cont'd)
20.          Adjournment and Prayer

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## **The Synod of Québec and Eastern Ontario**

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Synod 2026 – Sherbrooke, Québec

Friday, October 16 and Saturday, October 17

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### **DOCKET**

SECOND SEDERUNT     Friday, October 16 from 7 – 9 pm

1.                  Worship
2.                  Constitute the Court
3.                  Speaker / 1<sup>st</sup> Conference Session
4.                  Committee on the Roll and Leave to Withdraw
5.                  Adjournment and Prayer

THIRD SEDERUNT     Saturday, October 17 from 9:00 am – 12:30 pm

1.                  Worship
2.                  Constitute the Court
3.                  Speaker / 2<sup>nd</sup> Conference Session
4.                  Break
5.                  Speaker / 3<sup>rd</sup> Conference Session
6.                  Committee to Examine the Minutes of the Presbyteries and the Synod Council
7.                  Committee on Courtesies
8.                  Committee on the Roll and Leave to Withdraw
9.                  Adjournment and Prayer

FOURTH SEDERUNT     Saturday, October 17 from 1:15 pm till close of business

1.                  Prayer
2.                  Constitute the Court
3.                  Business (if needed)
4.                  Adjournment and Prayer

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## **The Synod of Québec and Eastern Ontario**

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Synod 2026 – Sherbrooke, Québec

### **ROLL**

Friday, October 16 and Saturday, October 17

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#### **Presbytery of Québec**

Ministers: Katherine Burgess, Nigel Parker, Narcisse Feukam Todem

Elders: Gina Farnell, Linda Lessard Gunnison

#### **Presbytery of Montréal**

Ministers: Sybil Mosley, Joseph Ansa

Elders:

#### **Presbytery of Seaway-Glengarry**

Ministers: Robert Adams, Edward Charlton, Marianne Emig Carr (Friday), Joseph Ragbir

Elders: Keppel Bharath, Janet LeBrun, Ruth Pollock

#### **Presbytery of Ottawa**

Ministers: Denise Allen-Macartney, James Hurd (Friday), Meg Patterson

Elders: Brian Graham, Owen Mahaffy, Olive O'May

#### **Presbytery of Lanark & Renfrew**

Ministers: Gerald Gallant, Paul Johnston, Bruce Kemp

Elders:

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#### **Synod Council**

Vickie Blouin, Donna McIlveen

#### **Synod Planning Team**

Carey Jo Johnston, Fualah Mofor Dinga

#### **Visitors**

Presbytery of Québec

Ross Davidson, Tami Spires

Presbytery of Montréal

Floriand Hubert Djanwo, Arthur Monthe

Presbytery of Seaway-Glengarry:

Michele Bharath, Colleen Gillanders-Adams, Francis LeBrun

Presbytery of Ottawa;

Rory Graham

Camp d'action biblique:

Craig Dewar, Alexandra Hamel

Gracefield Christian Camp and Retreat Centre

Mark Hamilton

Guest Speaker:

Martin Bellerose

#### **REGRETS**

**Presbytery of Québec:**

**Presbytery of Montréal:** Michael Pettem

**Presbytery of Seaway-Glengarry:** Richard Berry, Susan Clarke, Beth Lang, James Purcell

**Presbytery of Ottawa:** Blair Bertrand, Debi Brown, Liz Chan, Doug Kendall, Gordon Walford

**Presbytery of Lanark & Renfrew:**

**COMMITTEE ON BUSINESS**

Friday, October 16 and Saturday, October 17

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**Recommendation No. 1**

That the Roll of Synod be established from the Rolls of the presbyteries within the bounds of the Synod of Québec and Eastern Ontario, and substitute elders.

**Recommendation No. 2**

That all members of Synod on the Constituent Rolls of the presbyteries be recognized as having the right to vote on all matters before the court.

**Recommendation No. 3**

That members of Synod Council and visitors be invited to sit and correspond.

**Recommendation No. 4**

That Martin Bellerose be invited to address the Synod Friday evening and Saturday morning, during the second and third sederunts.

**Recommendation No. 5**

That synod members desiring leave to withdraw receive permission from the court, through the Committee on the Roll and Leave to Withdraw.

**Recommendation No. 6**

That the Committee on the Roll and Leave to Withdraw be Gina Farnell and Ross Davidson from the Presbytery of Québec.

**Recommendation No. 7**

That the Committee to Examine Presbytery Minutes and Minutes of the Synod Council be convened by Paul Johnston, from the Presbytery of Lanark & Renfrew, together with Edward Charlton and Ruth Pollock, from the Presbytery of Seaway-Glengarry, and that permission be granted to work during the meeting as necessary.

**Recommendation No. 8**

That the Committee on Courtesies be Olive O'May and Brian Graham, from the Presbytery of Ottawa.

**Recommendation No. 9**

That the Moderator and the immediate Past Moderator, in consultation with the synod clerk and synod council, be appointed the Commission on Unfinished Business.

**Recommendation No. 10**

That Synod Council be authorized to fill any vacancies which may occur within the membership of Synod Council prior to the next Synod meeting.

**COMMITTEE ON BUSINESS**

Friday, October 16 and Saturday, October 17

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**Recommendation No. 11**

That the Synod Council be given power to issue to advance any nominations to the General Assembly Committee to Nominate on behalf of the Synod, and to encourage members to consider the various committee and agencies for possible nominations to them.

**Recommendation No. 12**

That the Synod Council recommend to the Synod of Québec and Eastern Ontario that the line item 'National youth conference' be included in the annual synod budget, including in years in which no conference is held, and that the budgeted amount be carried forward.

**Recommendation No. 13**

That the following list be the officers and conveners of the Synod of Québec and Eastern Ontario for the period of October 2026 – October 2028:

**Synod Council:**

Moderator (Katherine Burgess); Past Moderator (Gerald Gallant); Clerk (Donna McIlveen); Treasurer (Bruce Kemp); Presbytery Clerks (Québec, Montréal, Seaway-Glengarry, Ottawa, Lanark and Renfrew) or their representatives named by their presbyteries; Finance (Vickie Blouin); Mission/Robert Fund (vacant); Regional Resourcing (requests received through the clerk); Sexual Abuse and Sexual Harassment (Katherine Burgess).

**Others:**

Synod Historian: vacant

Synod Webservant: Gordon Walford

Synod Representative on the Committee to Nominate Standing Committees of the General Assembly, 2027-2030 term: \_\_\_\_\_ .

**Recommendation No. 14**

That the Synod of Québec and Eastern Ontario meet next in regular session within the bounds of the Presbytery of Ottawa on Friday, October 20 and Saturday, October 21, 2028, with the time and other logistical details to be set by the synod council.

**2025 (including late 2024)**

1. Terrie-Lee Hamilton, Senior Administrator General Assembly Office. Letter calling for nominations for the various standing committees General Assembly. Deadline for submitting nominations is February 28, 2025. Rec'd December 6, 2024.
  2. Jennifer Astop, Grants Program Coordinator. Letters confirming approval of regional resourcing grant requests for remaining 2024 funds. Rec'd December 9, 2024.
    - \$1,500 for CAB Executive Director (October 2024)
    - \$3,100 for CAB Executive Director (November 2024)
    - \$3,300 for CAB Website Development (November 2024)
    - \$17,489.30 for Gracefield Managing Director (November 2024)
    - \$4,663.70 for Synod 2024 (November 2024)
  3. James Hurd, commission re the examination of the minutes of the Presbytery of Québec – neatly kept with note. Rec'd December 19, 2024
  4. Jennifer Astop, Grants Program Coordinator. Letters confirming approval of regional resourcing grant requests for 2025. Rec'd December 11, 2024.
    - \$2,840.00 for CAB Project Manager
    - \$12,000.00 for CAB Executive Director
    - \$3,800.00 for Presbytery of Montréal Supply Preaching Coordinator
    - \$18,700.00 for Presbytery of Montréal Youth Worker
    - \$23,660.00 for Presbyteries of Ottawa and Seaway-Glengarry Ministry Animator
  5. Craig Dewar, on behalf of the Camp d'action biblique family. Christmas card thanking the Synod for its continued support, along with the Christmas 2024 Newsletter and 2025 camping schedule. Rec'd December 27, 2024.
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6. Gina Farnell, Clerk to the Presbytery of Québec. Copy of letter to the PCC Principal Clerk re: lack of availability of PCC documents in the French language. Rec'd February 12, 2025.
  7. James Waddell, Interim Chief Financial Officer. Letter with financial statement for the Robert Fund for 2024. Rec'd March 11, 2025.
  8. Ross Davidson. Synod financial statement for 2024, with letter by reviewer Michelle Donovan. Rec'd March 18, 2025.
  9. Bernard Westerveld, Directeur Farel (Institut de théologie réformée). Application for a Robert Fund grant for project to supply French language Reformed and Presbyterian books to seminaries in Quebec. Rec'd April 15, 2025.
  10. From Assembly Office: minutes of the 2022 Synod meeting, attested by the 2025 General Assembly as neatly and correctly kept. Rec'd June 30, 2025.
  11. Ian Ross McDonald, General Secretary. Life and Mission Agency. Letter advising that the funds available for the synod in 2026 are \$61,000.00. Rec'd August 13, 2025.

**2025 (cont'd):**

12. Victor Kim, Principal Clerk. Correspondence received August 25, 2025.
  - a) Referrals from the 2025 General Assembly for the attention of synods
  - b) 2026 Minimum Stipend and Allowance Schedule
  - c) Changes to Declaratory Acts Pertaining to Book of Forms 176.1.6
13. Bernard Westerveld, Directeur Farel (Institut de théologie réformée). Re: Robert Fund funding request. Update on the project to supply French language Reformed and Presbyterian books to seminaries in Quebec. Rec'd August 26, 2025.
14. Ian Ross-McDonald, General Secretary, The Life and Mission Agency. Letter re The Policy and Procedures for Addressing Harassment in the Church, copy of the Policy, and information about two upcoming webinars (1) a review of the Policy (2) safety policy case study and workshop. Rec'd September 10, 2025.
15. Monir Moniruzzaman, Manager in Financial Reporting, PCC Finances. Robert Fund financial statement for the period ended on 31st March 2025. Rec'd September 15, 2025.
16. Monir Moniruzzaman, Manager in Financial Reporting, PCC Finances. Correspondence from clerk to PCC Finances inquiring about April 2025 request for Robert Fund grants of \$2,500 each to the three ministries of CAB, Les Chemins protestants (Presbytery of Montréal), and the Presbyterian College.
  - Note acknowledging oversight. Rec'd September 15, 2025.
  - Note acknowledging that oversight was corrected. Rec'd September 17, 2025.
17. Regional Resourcing grant requests. Rec'd September 18-22, 2025
  - a) Presbytery of Québec: CAB Project Manager New Kitchen - \$10,000.00
  - b) Presbytery of Québec: CAB Executive Director - \$13,100.00
  - c) Presbytery of Québec: CAB Maintenance Worker - \$8,000.00
  - d) Presbytery of Montréal: Youth Worker - \$18,700.00
  - e) Presbyteries of Ottawa and Seaway-Glengarry: Ministry Animator – \$30,500.00
18. Robert Fund grant requests. Rec'd September 13-18, 2025
  - a) Presbytery of Québec: CAB - \$5,000.00
  - b) Presbytery of Montreal: Les Chemins protestant - \$5,700.00
  - c) Presbytery of Montréal: The Presbyterian College, Master of Theological Studies (Practical Theology) in French - \$5,000.00
19. Monir Moniruzzaman, Manager in Financial Reporting, PCC Finances. Q2 financial statement for the Robert Fund. Rec'd October 17, 2025.
20. PCC Financial Services. REVISED Invoice re Directors & Officers Insurance 2025 (\$845.63) and General Liability Insurance & Umbrella Coverage 2025 (\$1,435.98): Total \$2,281.61. Rec'd October 24, 2025.

**CORRESPONDENCE**

Friday, October 16 and Saturday, October 17

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21. Victor Kim, Principal Clerk. Note acknowledging receipt of letter from synod council regarding the Statistics and Finance report, noting the letter will be presented to the Assembly Council for their formal response. Rec'd November 5, 2026.
22. Jennifer Astop, Grants Program Coordinator. Letters confirming approval of regional resourcing grant requests for 2026. Rec'd December 1, 2025.
  - \$11,800.00 for CAB Executive Director
  - \$18,700.00 for Presbytery of Montréal Youth Worker
  - \$30,500.00 for Presbyteries of Ottawa and Seaway-Glengarry Ministry Animator
23. Terrie-Lee Hamilton and Jeffrey Murray, for the Committee to Nominate Standing Committees. The deadline for submitting nominations is February 28, 2026. Rec'd December 9, 2025.
24. Craig Dewar, on behalf of the Camp d'action biblique family. A Christmas card thanking the Synod for its continued support. Rec'd December 10, 2025.

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**2026**

1. Bruce Kemp, Synod financial statement for 2025, with letter by reviewer Don Warren, N.D. (ret). Rec'd February 16, 2026.
2. Monir Moniruzzaman, Manager in Financial Reporting, PCC Finances. Documents pertaining to the Robert Fund: (1) Robert Fund statement for quarter ended 12/31/2025; (2) Copies of the last Will and Testament for William Henry Robert and Sarah Mary Robert; (3) Agreement for Sarah M. Robert Estate between the Bank of Nova Scotia Trust Company and The Presbyterian Church in Canada; (4) from Scotia Wealth Management - income chart re Trust under Will of Sarah Robert and Trust under William H. Robert; (5) notes re estate residue; (6) copy of March 2025 letter from James Waddell with financial statement. Rec'd February 19, 2026.  
- updated Robert Fund statement for quarter ended 12/31/2025. Rec'd February 23, 2026.
3. Monir Moniruzzaman, Manager in Financial Reporting, PCC Finances. The Robert Fund balance confirmation from Scotia Wealth Management. Rec'd February 20, 2026.
4. Ian Ross-McDonald, General Secretary, the Life and Mission Agency. Letter re Safe Church policies and advice for presbyteries and synods, including action required regarding the synod website. Rec'd February 25, 2026.
5. Monir Moniruzzaman, Manager in Financial Reporting, PCC Finances. Answers to questions posed by Synod Council regarding the Robert Fund; the Q3 financial statement. Rec'd October 29, 2025.
6. PCC Financial Services. Invoice re Directors & Officers Insurance 2026 (\$880.42) and General Liability Insurance & Umbrella Coverage 2026 (\$1,529.03): Total \$2,409.45. Rec'd March 16, 2026.

7. John Barrett, Associate Secretary, Congregational & Community Ministries. Letter requesting the Synod to name a representative to the Congregational & Community Ministries Grants Committee for one year (two meetings) as the current representative is the Rev. Lara Scholey, Moderator elect to the 151st General Assembly. Rec'd May 8, 2026.
8. Nominations for Synod Moderator
  - 1) Katherine Burgess (from the Presbytery of Quebec). Rec'd March 10, 2026
  - 2) Nigel Parker (from the Presbytery of Ottawa). Rec'd March 28, 2026 - declined
  - 3) Katherine Burgess (from the Presbytery of Seaway-Glengarry). Rec'd May 19, 2026
9. Jennifer Astop, Senior Program Coordinator, the Life and Mission Agency. Letter advising that the funds available for the synod in 2027 are \$61,000.00. Rec'd July 27, 2026.
10. Victor Kim, Principal Clerk. Letter re Safe Church Policies and importance of implementing transparent procedures. Rec'd August 14, 2026.
11. Victor Kim, Principal Clerk. Referrals from the 2026 General Assembly for the attention of synods. Rec'd August 20, 2026.
12. Ian Ross-McDonald, General Secretary, The Life and Mission Agency. Letter re Safe Church: advice, guidance and sample text for ministry websites. Rec'd August 25, 2026.
13. Jeff Murray, Deputy Clerk. Letter re Synod's nominee of a lay person for the Committee to Nominate Standing Committees for the 2027 to 2030 term. Rec'd September 1, 2026.
14. Ian Ross-McDonald, General Secretary, The Life and Mission Agency. Letter re Safe Church and reminder that since 2023 all courts and national committees are to engage in an annual review the Policy and Procedures for Addressing Harassment and Workplace Violence in the Church. A PCC webinar will be offered on Thursday, October 15, 2026 at 3 pm. Rec'd September 4, 2026.
15. Cindy Stephenson, convenor, The Change Leadership Team. Letter re national payroll service provided by ADP (Automatic Data Processing, Inc). Rec'd September 10, 2026.
16. Monir Moniruzzaman, Manager in Financial Reporting, PCC Finances. Sarah and William Robert Fund financial statement for the quarter ended June 30, 2026. Rec'd September 17, 2026.
17. Michael Pettem, clerk to the Presbytery of Montréal. Documentation (6 items) re the transmission of a complaint from Côte-des-Neiges Presbyterian Church to the Synod of Québec and Eastern Ontario. Rec'd September 17, 2026.
18. Jennifer Astop, Senior Program Coordinator, Congregational and Community Ministries. Letter approving a \$4,000.00 grant from the Conference Support Fund for the 2026 Synod Conference. Rec'd September 23, 2026.

**CORRESPONDENCE**

Friday, October 16 and Saturday, October 17

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19. Regional Resourcing grant requests. Rec'd September 14 – October 7, 2026)
  - a) Presbytery of Québec: CAB Maintenance Worker - \$8,000.00
  - b) Presbytery of Québec: CAB Executive Director - \$13,100.00
  - c) Presbytery of Québec: CAB Camp Committee Chair - \$10,000.00
  - d) Presbyteries of Ottawa and Seaway-Glengarry: Ministry Animator - \$30,500.00
  - e) Presbytery of Ottawa: Retreat - \$5,000.00
  
20. Robert Fund grant requests. Rec'd September 13 – October 6, 2026
  - a) Presbytery of Québec: CAB - \$5,000.00
  - b) Presbytery of Montreal: Les Chemins protestant - \$6,000.00
  - c) Presbytery of Montréal: The Presbyterian College, Master of Theological Studies (Practical Theology) in French - \$5,000.00

**Report from the Special Commission  
on examination and attestation of records for the Presbytery of Québec**

**Constitution**

At Ottawa, and within Parkwood Church there, Thursday, the fifth day of December, in the year of our Lord two thousand and twenty-four, at a quarter past three o'clock in the afternoon: which place and time the special commission of the Synod of Quebec and Eastern Ontario appointed to examine the records of the Presbytery of Quebec met and was constituted with prayer by the moderator.

**Sederunt**

Members of the commission present were J. T. Hurd , Minister , Moderator ; and G. K. Walford, Elder.

**Correspondence**

The moderator reported receipt of a letter from Gina Farrell, clerk of the Presbytery of Quebec, submitting the minutes of the presbytery for the period February, 2023 through June, 2024, and noting that Donna McIlveen, clerk of the synod, had verified that the previous examination of the minutes by the synod was in January, 2023.

**Review and attestation of the minutes of the Presbytery of Quebec**

The commission proceeded to review the minutes during which review several minor irregularities were noted.

Thereafter the commission resolved as follows: That the minutes of the Presbytery of Quebec be attested as neatly kept with notations.

It was further agreed that the list of notations be sent to the clerk of the synod and that the clerk of the Presbytery of Quebec be so notified, and arrangements be made for the return of the minutes to the clerk of the presbytery.

**Adjournment and Closing Prayer**

The business being completed, the special commission adjourned, and the meeting was closed with prayer by the moderator, the hour being half past three o'clock in the afternoon.



J.T. Hurd,  
Moderator and Clerk pro tem.

February 27, 2025

**RE: Financial statements for the year 2024**

To the Directors of

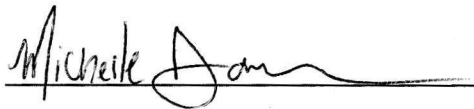
The Synod of Quebec and Eastern Ontario

At the request of Mr. Ross Davidson, I have reviewed the financial statements of the Synod of Quebec and Eastern Ontario for the fiscal year 2024, as prepared by Mr. Davidson. I conducted this review in my capacity as the administrative assistant at Making Connections Developing Community (MCDC).

Based on my examination of the documents provided by Mr. Davidson (including the 2024 cheques, cheque stubs, invoices, payroll records, ledgers, and the 2024 financial statements), I have found no discrepancies that would lead me to believe these statements are inaccurate.

Please note, this is not an audit and therefore does not express an audit opinion on the financial statements.

Kind regards,

A handwritten signature in black ink, appearing to read 'Michelle Donovan', with a horizontal line drawn underneath it.

Michelle Donovan

Administrative assistant (MCDC)

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Please note that I am the administrative assistant at Making Connections Developing Community (MCDC), a non-profit organization based in Thetford Mines. The MCDC is funded through grants from various federal and provincial government programs, as well as donations from private foundations based in Quebec.

**TREASURER'S REPORT ON SYNOD FINANCES    JANUARY – DECEMBER 31ST, 2024**

(financial review done in February 2025 – see letter)

Brought forward from December 31st, 2023

29,099.82

| RECEIPTS DURING THE PERIOD:                 | <u>2024 ACTUAL</u> | <u>2024 BUDGET</u>    |
|---------------------------------------------|--------------------|-----------------------|
| Presbytery of Québec                        | 4,237.00           | 4,237.00              |
| Presbytery of Montréal                      | 34,447.00          | 34,447.00             |
| Presbytery of Seaway/Glengarry              | 13,539.00          | 13,539.00             |
| Presbytery of Ottawa                        | 34,397.00          | 34,397.00             |
| Presbytery of L. & Renfrew                  | 12,535.00          | 12,535.00             |
| Synod meeting offering                      | 550.00             | -----                 |
| Synod registrations/bank interest           | 980.93             | -----                 |
| PCC – regional resourcing grant (for synod) | 4,663.70           | -----                 |
| Investment interest from 1 GIC              | <u>962.09</u>      | <u>-----</u>          |
| <br>TOTAL RECEIPTS:                         | <br>106,311.72     | <br><u>106,311.72</u> |
| <b>GRAND TOTAL:</b>                         |                    | <b>99,155.00</b>      |

|                                              |                            |                      |
|----------------------------------------------|----------------------------|----------------------|
| EXPENDITURES DURING THE PERIOD:              |                            |                      |
| Synod (meals, speaker, travel)               | 6,411.20 (see grant above) | 2,000.00             |
| Clerk's honorarium                           | 2,300.00                   | 2,300.00             |
| Treasurer's honorarium                       | 400.00                     | 1,000.00             |
| Web servant's honorarium                     | 475.00                     | 475.00               |
| Financial review of 2023                     | 200.00                     | 200.00               |
| Clerks' consultation (spans two years)       | ---                        | 150.00               |
| Office expenses (clerk, treasurer, minutes)  | 290.78                     | 382.00               |
| Liability insurance premium                  | 2,208.76                   | 2,369.00             |
| Synod council meetings in person             | 2,342.35                   | 2,500.00             |
| Peter Bryce scholarship – Knox, Ottawa       | 550.00                     | -----                |
| Bank charges                                 | 111.60                     | 100.00               |
| Youth programming (CAB)                      | 1,500.00                   | 3,000.00             |
| Canada Youth (Uplift - travel)               | 568.39                     | 5,000.00             |
| Gracefield operating grant                   | 46,460.00                  | 46,459.00            |
| Gracefield capital grant (Ottawa presbytery) | 5,000.00                   | 5,000.00             |
| (final payment of 6,739 in 2028)             |                            |                      |
| Camp d'action biblique                       | <u>29,720.00</u>           | <u>29,720.00</u>     |
| <br>TOTAL EXPENDITURES:                      | <br>98,538.08              | <br><u>98,538.08</u> |
| BALANCE                                      |                            | 36,873.46            |

**SYNOD REPORT BALANCE:** 36,873.46**LEDGER BALANCE:** 36,873.46**BANK STATEMENT (adjusted to Dec. 31st)** 36,873.46

## NOTES:

1. The \$10,000 minimum reserve fund is understood to be included in the balance.
2. The G.I.C.'s held total \$30,000 plus interest which is in addition to the above balance.

**Respectfully submitted,**  
**J. Ross H. Davidson (synod treasurer)**

Don Warren,  
645 Summers Road,  
Elgin Ontario  
K0G1E0

February 6, 2026

To the Synod of Quebec and Eastern Ontario,

Regarding the review of the Synod Financial Statements for year ending 2025

I have conducted a review to obtain reasonable assurance that the financial statements are free of material misstatement.

My procedures included a review of all documentary evidence that was provided to me and that support the transactions recorded in the spread sheet and included in the financial statements.

Although the review is designed to provide reasonable assurance of detecting errors and irregularities that are material to the financial statements, it is not designed and cannot be relied upon to disclose all errors or omissions.

**However, it is my opinion the financial statements present fairly, in all material respects, the financial position of the Synod of Quebec and Eastern Ontario as at December 31, 2025.**

Sincerely,

A handwritten signature in black ink, appearing to read 'Don Warren', with a stylized flourish extending from the end.

Don Warren, N.D. (ret)

SYNOD OF QUEBEC & EASTERN ONTARIO  
FINANCIAL STATEMENT  
Year End 2025

|                                                   |           |                     |
|---------------------------------------------------|-----------|---------------------|
| Book Balance as of January 1, 2025                |           | <b>\$36,873.46</b>  |
| <b>INCOME</b>                                     |           |                     |
| Presbytery of Quebec                              | 3,709.00  |                     |
| Presbytery of Montreal Assessment                 | 35,741.00 |                     |
| Presbytery of Ottawa Assessment                   | 35,321.00 |                     |
| Presbytery of Seaway/Glengarry Assessment         | 15,938.00 |                     |
| Presbytery of Lanark & Renfrew Assessment         | 13,332.00 |                     |
| Miscellaneous (Note 1)                            | 30.31     | <b>\$104,071.31</b> |
| <b>EXPENSES</b>                                   |           |                     |
| <b>SYNOD COUNCIL</b>                              |           |                     |
| Expenses Clerk                                    |           |                     |
| Clerk's Consultation                              | 300.00    |                     |
| Expenses Treasurer                                | 234.51    |                     |
| Miscellaneous Expenses                            | 21.05     |                     |
| Travel                                            | 1,672.16  |                     |
| Meals                                             | 160.00    | <b>\$2,387.72</b>   |
| <b>HONORARIA</b>                                  |           |                     |
| Clerk                                             | 2,500.00  |                     |
| Treasurer                                         | 500.00    |                     |
| Web Servant                                       | 475.00    |                     |
| Financial Review                                  | 200.00    | <b>\$3,675.00</b>   |
| <b>GRANTS</b>                                     |           |                     |
| Gracefield Presbyterian Operating Grant           | 50,467.00 |                     |
| Presbytery of Ottawa Youth Conference             | 1,500.00  |                     |
| Capital Grant Repayment                           | 5,000.00  |                     |
| Camp D'Action Biblique Operating Grant            | 30,822.00 |                     |
| Youth Retreat                                     | 1,500.00  |                     |
| Dr. Peter Bryce Scholarship (pd. To Knox, Ottawa) | 2,000.00  | <b>\$91,289.00</b>  |
| <b>MISCELLANEOUS</b>                              |           |                     |
| Website Hosting Fee                               | 29.00     |                     |
| Insurance PCC                                     | 2,281.61  |                     |
| Bank Charges                                      | 84.06     | <b>\$2,394.67</b>   |
| <b>TOTAL EXPENSES</b>                             |           | <b>\$99,746.39</b>  |
| Bank & Book Balance as of December 31, 2025       |           | <b>\$41,198.38</b>  |

NOTE 1: Miscellaneous Income due to Bank Corrections related to closing of old account in Thetford Mines, Quebec and opening of new account in Perth, Ontario.

NOTE 2: 1. The \$10,000 minimum reserve fund is understood to be included in the balance.

2. The G.I.C.s held total \$30,000 plus interest unless otherwise noted.

# SYNOD OF QUEBEC & EASTERN ONTARIO

## FINANCIAL STATEMENT

October 1, 2026

|                                               |           |                     |
|-----------------------------------------------|-----------|---------------------|
| Book Balance as of January 1, 2026            |           | <b>\$41,198.38</b>  |
| <b>INCOME</b>                                 |           |                     |
| Presbytery of Quebec Assessment               | 2,545.00  |                     |
| Presbytery of Montreal Assessment             | 38,053.00 |                     |
| Presbytery of Ottawa Assessment (3/4)         | 27,161.25 |                     |
| Presbytery of Seaway/Glengarry Assessment     | 15,849.00 |                     |
| Presbytery of Lanark & Renfrew Assessment     | 14,322.00 |                     |
| Interest from GIC (2025)                      | 360.00    |                     |
| Synod 2026 Registrations                      | 300.00    |                     |
| PCC Conference Support Fund Grant             | 4,000.00  |                     |
|                                               |           | <b>\$102,590.25</b> |
| <b>EXPENSES</b>                               |           |                     |
| <b>HONORARIA</b>                              |           |                     |
| Clerk                                         | 2,500.00  |                     |
| Treasurer                                     | 500.00    |                     |
| Web Servant                                   | 475.00    |                     |
| Financial Review                              | 200.00    |                     |
|                                               |           | <b>\$3,675.00</b>   |
| <b>SYNOD COUNCIL</b>                          |           |                     |
| Travel                                        | 672.00    |                     |
| Meals                                         | 50.00     |                     |
|                                               |           | <b>\$722.00</b>     |
| <b>GRANTS</b>                                 |           |                     |
| Peter Bryce Indigenous Scholarship            | 2,000.00  |                     |
| Gracefield Christian Camp & Retreat Centre    | 47,873.00 |                     |
| Camp D'Action Biblique                        | 29,276.00 |                     |
| Camp D'Action Biblique Capital (Kitchen)      | 5,000.00  |                     |
| Presbytery of Ottawa Capital (Loan Repayment) | 5,000.00  |                     |
|                                               |           | <b>\$89,149.00</b>  |
| <b>MISCELLANEOUS</b>                          |           |                     |
| Youth Event 2026 (Collective – Travel)        | 3,474.27  |                     |
| Annual Insurance Premium                      | 2,409.45  |                     |
| Web Hosting Fee                               | 29.00     |                     |
| Bank Charges                                  | 39.00     |                     |
|                                               |           | <b>\$5,951.72</b>   |
| <b>TOTAL EXPENSES</b>                         |           | <b>\$99,497.72</b>  |
| Bank Balance as of October 1, 2026            |           | <b>\$44,290.91</b>  |

NOTES 1. The \$10,000 minimum reserve fund is understood to be included in the balance.

2. The G.I.C.s held total \$30,000 plus interest unless otherwise noted.

**SYNOD OF QUEBEC  
AND EASTERN ONTARIO**

**2026 SYNOD BUDGET**

|                                                | 2024           |               | 2025           |                 |                  |               | 2026           |
|------------------------------------------------|----------------|---------------|----------------|-----------------|------------------|---------------|----------------|
|                                                | budget         | actual        | budget         | YTD to 10/29/25 | rest of yr. est. | full yr. est. | budget         |
| <b><u>Administration</u></b>                   |                |               |                |                 |                  |               |                |
| Synod Meeting conference                       | 2,000          | 1,748         | 3,000          | -               | -                |               | 3,000          |
| Minutes                                        | -              |               | -              |                 |                  |               |                |
| <b>Honoraria</b>                               |                |               |                |                 |                  |               |                |
| Clerk                                          | 2,300          | 2,300         | 2,500          | 2,500           |                  | 2,500         | 2,500          |
| Treasurer                                      | 1,000          | 400           | 500            | 500             |                  | 500           | 500            |
| Webservant                                     | 475            | 475           | 475            | 475             |                  | 475           | 475            |
| Financial review                               | 200            | 200           | 200            | 200             |                  | 200           | 200            |
| Accountant                                     |                |               | -              |                 |                  |               |                |
| <b>Clerk's Office</b>                          |                |               |                |                 |                  |               |                |
| Office expenses                                | 382            | 291           | 400            | 235             |                  | 235           | 412            |
| Liability insurance                            | 2,369          | 2,209         | 2,275          | 2,282           |                  | 2,282         | 2,343          |
| Clerk's consultation                           | 150            |               | 300            | 300             |                  | 300           | 300            |
| <b>Committees</b>                              |                |               |                |                 |                  |               |                |
| Synod council                                  | 2,500          | 2,342         | 2,500          | 1,853           |                  | 1,853         | 2,500          |
| Other committees                               | -              |               | -              |                 |                  |               |                |
| <b>Finance</b>                                 |                |               |                |                 |                  |               |                |
| Bank charges                                   | 100            | 112           | 105            | 57              | 8                | 64            | 75             |
| <b>Misc subtotal</b> , consisting of           |                | 550           | -              | 2,029           | -                | 2,029         | 2,029          |
| domain name registration                       |                |               |                | 29              |                  | 29            | 29             |
| Peter Bryce scholarship                        |                | 550           |                | 2,000           |                  | 2,000         | 2,000          |
| <b><u>Total Administration</u></b>             | <b>11,476</b>  | <b>10,626</b> | <b>12,255</b>  | <b>10,430</b>   | <b>8</b>         | <b>10,437</b> | <b>14,334</b>  |
| <b><u>Camping, Outreach &amp; Programs</u></b> |                |               |                |                 |                  |               |                |
| <b>Programs</b>                                |                |               |                |                 |                  |               |                |
| <b>Youth</b>                                   |                |               |                |                 |                  |               |                |
| Youth programs                                 | 3,000          | 1,500         | 3,000          | 3,000           |                  | 3,000         | 3,000          |
| National youth conference                      | 5,000          | 568           | 2,500          |                 |                  |               | 2,500          |
| <b>Gracefield</b>                              |                |               |                |                 |                  |               |                |
| Operating grant                                | 46,459         | 46,460        | 50,467         | 50,467          |                  | 50,467        | 47,873         |
| Capital grant                                  | 5,000          | 5,000         | 5,000          | 5,000           |                  | 5,000         | 5,000          |
| <b>Camp d'action biblique</b>                  |                |               |                |                 |                  |               |                |
| Operating grant                                | 29,720         | 29,720        | 30,822         | 30,822          |                  | 30,822        | 29,276         |
| Capital grant                                  |                |               |                |                 |                  |               | 5,000          |
| <b><u>Total</u></b>                            | <b>89,179</b>  | <b>83,248</b> | <b>91,789</b>  | <b>89,289</b>   | <b>-</b>         | <b>89,289</b> | <b>92,649</b>  |
| <b><u>Camping/Outreach/Programs</u></b>        |                |               |                |                 |                  |               |                |
| <b>TOTAL OPERATIONS</b>                        | <b>100,656</b> | <b>93,874</b> | <b>104,044</b> | <b>99,719</b>   | <b>8</b>         | <b>99,726</b> | <b>106,984</b> |

**percent of total**

|                           |     |     |     |     |
|---------------------------|-----|-----|-----|-----|
| Administration            | 11% | 12% | 10% | 13% |
| Camping/Outreach/Programs | 89% | 88% | 90% | 87% |

**NOTES:**

1) Regional Resourcing expenses do not appear in this statement; they are "revenue neutral", offset by a PCC grant

**SYNOD OF QUEBEC  
AND EASTERN ONTARIO**

**2026 PRESBYTERY  
ASSESSMENTS**

| Presbytery         | 2024 \$ Base      | % share of<br>Synod total | 2026<br>Assessment | 2025           | % Change    |
|--------------------|-------------------|---------------------------|--------------------|----------------|-------------|
| Quebec             | 275,125           | 2.4                       | 2,545              | 3,709          | -31.4%      |
| Montreal           | 4,114,152         | 35.6                      | 38,053             | 35,741         | 6.5%        |
| Seaway-Glengarry   | 1,713,524         | 14.8                      | 15,849             | 15,938         | -0.6%       |
| Ottawa             | 3,915,424         | 33.9                      | 36,215             | 35,323         | 2.5%        |
| Lanark & Renfrew   | 1,548,401         | 13.4                      | 14,322             | 13,332         | 7.4%        |
| <b>Total Synod</b> | <b>11,566,626</b> | <b>100.0</b>              | <b>106,984</b>     | <b>104,044</b> | <b>2.8%</b> |

Note: (a) 2024 \$ Base from 2025 Statistical & Financial Report (Oct. 2025)

**SYNOD OF QUEBEC  
AND EASTERN ONTARIO**

**FIVE-YEAR FORECAST OF EXPENSES**

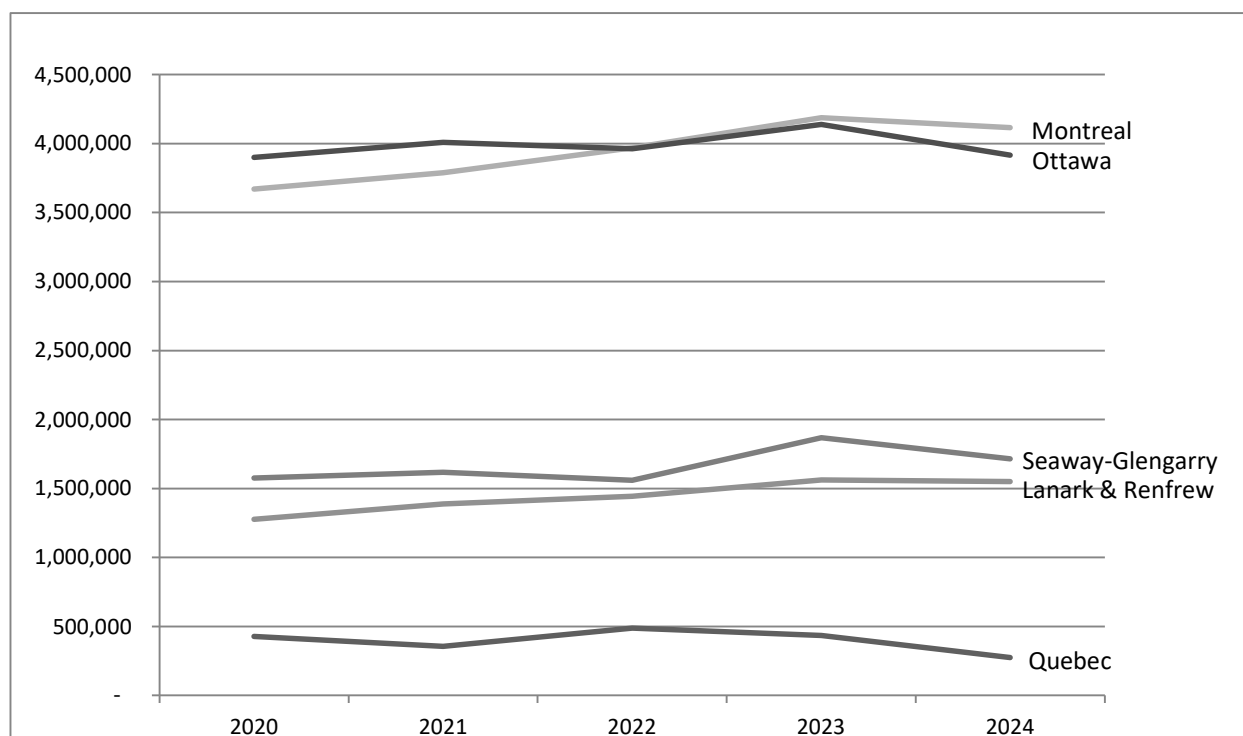
| EXPENSES                              | 2026           | 2027          | 2028           | 2029          | 2030          | 2031          |
|---------------------------------------|----------------|---------------|----------------|---------------|---------------|---------------|
| <b><u>ADMINISTRATION</u></b>          |                |               |                |               |               |               |
| Synod meetings                        | 3,000          | 3,000         | 3,000          | 3,000         | 3,000         | 3,000         |
| Minutes                               | 0              | 0             | 0              | 0             | 0             | 0             |
| <b>Honoraria</b>                      |                |               |                |               |               |               |
| Clerk                                 | 2,500          | 2,500         | 2,500          | 2,500         | 2,500         | 2,500         |
| Treasurer                             | 500            | 500           | 500            | 500           | 500           | 500           |
| Webservant                            | 475            | 475           | 475            | 475           | 475           | 475           |
| Audit/Review                          | 200            | 200           | 200            | 200           | 200           | 200           |
| Accountant                            |                |               |                |               |               |               |
| <b>Clerk's Office</b>                 |                |               |                |               |               |               |
| Clerk's consultation                  | 300            | 300           | 300            | 300           | 300           | 300           |
| Office expenses                       | 412            | 424           | 437            | 450           | 464           | 478           |
| Liability insurance                   | 2,343          | 2,414         | 2,486          | 2,561         | 2,637         | 2,716         |
| <b>Committees</b>                     |                |               |                |               |               |               |
| Synod council                         | 2,500          | 2,500         | 2,500          | 2,500         | 2,500         | 2,500         |
| Other committees                      | 0              | 0             | 0              | 0             | 0             | 0             |
| <b>Finance</b>                        |                |               |                |               |               |               |
| Banking costs                         | 75             | 77            | 80             | 82            | 84            | 87            |
| Misc                                  | 2,029          | 29            | 30             | 31            | 32            | 33            |
| <b><u>CAMPING &amp; PROGRAMS</u></b>  |                |               |                |               |               |               |
| <b>Youth</b>                          |                |               |                |               |               |               |
| Youth program                         | 3,000          | 3,000         | 3,000          | 3,000         | 3,000         | 3,000         |
| National youth conference (biennial?) | 2,500          | 0             | 2,500          | 0             | 2,500         | 0             |
| Misc                                  |                |               |                |               |               |               |
| <b>Gracefield</b>                     |                |               |                |               |               |               |
| Operating grant                       | 47,873         | 47,544        | 47,217         | 46,893        | 46,571        | 46,251        |
| Capital (septic/water project)        | 5,000          | 5,000         | 6,739          |               |               |               |
| <b>Camp d'action biblique</b>         |                |               |                |               |               |               |
| <b>Operating grant</b>                | 29,276         | 29,075        | 28,876         | 28,677        | 28,480        | 28,284        |
| Capital grant                         | 5,000          |               |                |               |               |               |
| <b><u>TOTAL EXPENSES</u></b>          | <b>106,984</b> | <b>97,038</b> | <b>100,839</b> | <b>91,168</b> | <b>93,243</b> | <b>90,324</b> |

| <b>\$ BASE (A&amp;P)</b><br><i>A&amp;P</i> | 2026              | 2027              | 2028              | 2029              | 2030              | 2031              |
|--------------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Quebec                                     | 271,357           | 269,493           | 267,641           | 265,802           | 263,976           | 262,162           |
| Montreal                                   | 4,057,809         | 4,029,927         | 4,002,238         | 3,974,738         | 3,947,427         | 3,920,304         |
| Seaway-Glengarry                           | 1,690,057         | 1,678,445         | 1,666,912         | 1,655,459         | 1,644,084         | 1,632,787         |
| Ottawa                                     | 3,861,803         | 3,835,268         | 3,808,915         | 3,782,744         | 3,756,753         | 3,730,940         |
| Lanark & Renfrew                           | 1,527,196         | 1,516,702         | 1,506,281         | 1,495,931         | 1,485,653         | 1,475,445         |
| <b>Total Synod</b>                         | <b>11,408,222</b> | <b>11,329,835</b> | <b>11,251,987</b> | <b>11,174,674</b> | <b>11,097,892</b> | <b>11,021,638</b> |

| <b>ASSESSMENTS</b> | 2026           | 2027          | 2028           | 2029          | 2030          | 2031          |
|--------------------|----------------|---------------|----------------|---------------|---------------|---------------|
| Quebec             | 2,545          | 2,308         | 2,399          | 2,169         | 2,218         | 2,148         |
| Montreal           | 38,053         | 34,516        | 35,868         | 32,428        | 33,166        | 32,127        |
| Seaway-Glengarry   | 15,849         | 14,376        | 14,939         | 13,506        | 13,813        | 13,381        |
| Ottawa             | 36,215         | 32,849        | 34,135         | 30,861        | 31,564        | 30,576        |
| Lanark & Renfrew   | 14,322         | 12,990        | 13,499         | 12,205        | 12,482        | 12,091        |
| <b>Total Synod</b> | <b>106,984</b> | <b>97,038</b> | <b>100,839</b> | <b>91,168</b> | <b>93,243</b> | <b>90,324</b> |

**SYNOD OF QUEBEC  
AND EASTERN ONTARIO**

**DOLLAR BASE BY PRESBYTERY  
FIVE-YEAR TREND**



| \$ BASE                      | A&P | 2020              | 2021              | 2022              | 2023              | 2024              | yr/yr<br>pct chg |
|------------------------------|-----|-------------------|-------------------|-------------------|-------------------|-------------------|------------------|
|                              |     | 2021              | 2022              | 2023              | 2024              | 2025              |                  |
| Quebec                       |     | 426,017           | 355,819           | 488,073           | 434,447           | 275,125           | - 36.7           |
| Montreal                     |     | 3,669,019         | 3,787,341         | 3,967,725         | 4,186,527         | 4,114,152         | - 1.7            |
| Seaway-Glengarry             |     | 1,575,961         | 1,617,873         | 1,559,492         | 1,866,942         | 1,713,524         | - 8.2            |
| Ottawa                       |     | 3,899,134         | 4,008,682         | 3,962,013         | 4,137,614         | 3,915,424         | - 5.4            |
| Lanark & Renfrew             |     | 1,275,839         | 1,388,853         | 1,443,883         | 1,561,666         | 1,548,401         | - 0.8            |
| <b>Total Synod</b>           |     | <b>10,845,970</b> | <b>11,158,568</b> | <b>11,421,186</b> | <b>12,187,196</b> | <b>11,566,626</b> |                  |
| yr/yr percent change         | -   | 9.3               | 2.9               | 2.4               | 6.7               | 5.1               |                  |
| yr/yr chg in 5-yr moving avg |     | 11,493,129        | 11,500,227        | 11,369,208        | 11,515,030        | 11,435,909        |                  |
|                              |     | 0.12              | 0.06              | - 1.14            | 1.28              | - 0.69            |                  |

source: Acts and Proceedings, 2019, 2020 Records and Statistics, 2021-2024 Acts & Proceedings, 2025 Statistical & Financial Report

|              |           |           |           |           |           |       |
|--------------|-----------|-----------|-----------|-----------|-----------|-------|
| Q&M          | 4,095,036 | 4,143,160 | 4,455,798 | 4,620,974 | 4,389,277 | - 5.0 |
| S-G, O & L-R | 6,750,934 | 7,015,408 | 6,965,388 | 7,566,222 | 7,177,349 | - 5.1 |

**SYNOD OF QUEBEC  
AND EASTERN ONTARIO**

**2027 SYNOD BUDGET**

2026-09-23

|                                                | 2025           |               | 2026           |                 |                     |                | 2027           |
|------------------------------------------------|----------------|---------------|----------------|-----------------|---------------------|----------------|----------------|
|                                                | budget         | actual        | budget         | YTD<br>10/01/26 | rest of yr.<br>est. | full yr. est.  | budget         |
| <b><u>Administration</u></b>                   |                |               |                |                 |                     |                |                |
| Synod Meeting                                  | 3,000          |               | 3,000          |                 | 3,000               | 3,000          | 3,000          |
| conference                                     | -              |               |                |                 |                     |                |                |
| Minutes                                        | -              |               |                |                 |                     |                |                |
| <b>Honoraria</b>                               |                |               |                |                 |                     |                |                |
| Clerk                                          | 2,500          | 2,500         | 2,500          | 2,500           |                     | 2,500          | 2,500          |
| Treasurer                                      | 500            | 500           | 500            | 500             |                     | 500            | 500            |
| Webservant                                     | 475            | 475           | 475            | 475             |                     | 475            | 475            |
| Financial review                               | 200            | 200           | 200            | 200             |                     | 200            | 200            |
| Accountant                                     | -              |               |                |                 |                     |                |                |
| <b>Clerk's Office</b>                          |                |               |                |                 |                     |                |                |
| Office expenses                                | 400            | 256           | 412            |                 | 413                 | 413            | 424            |
| Liability insurance                            | 2,275          | 2,282         | 2,343          | 2,409           | -                   | 2,409          | 2,414          |
| Clerk's consultation                           | 300            | 300           | 300            |                 | 300                 | 300            | 300            |
| <b>Committees</b>                              | -              |               |                |                 |                     |                |                |
| Synod council                                  | 2,500          | 1,832         | 2,500          | 722             | 1,778               | 2,500          | 2,500          |
| Other committees                               | -              |               |                |                 |                     |                |                |
| <b>Finance</b>                                 | -              |               |                |                 |                     |                |                |
| Bank charges                                   | 105            | 84            | 75             | 39              | 48                  | 87             | 77             |
| <b>Misc subtotal</b> , consisting of           | -              | 2,029         | 2,029          | 2,029           | -                   | 2,029          | 29             |
| domain name registration                       |                | 29            | 29             | 29              | -                   | 29             | 29             |
| Peter Bryce scholarship                        |                | 2,000         | 2,000          | 2,000           | -                   | 2,000          |                |
| <b><u>Total Administration</u></b>             | <b>12,255</b>  | <b>10,457</b> | <b>14,334</b>  | <b>8,874</b>    | <b>5,539</b>        | <b>14,413</b>  | <b>12,419</b>  |
| <b><u>Camping, Outreach &amp; Programs</u></b> |                |               |                |                 |                     |                |                |
| <b>Programs</b>                                |                |               |                |                 |                     |                |                |
| <b>Youth</b>                                   |                |               |                |                 |                     |                |                |
| Youth programs                                 | 3,000          | 3,000         | 3,000          |                 | 3,000               | 3,000          | 3,000          |
| National youth conference                      | 2,500          |               | 2,500          | 3,474           | -                   | 3,474          | 2,500          |
| <b>Gracefield</b>                              | -              |               |                |                 |                     |                |                |
| Operating grant                                | 50,467         | 50,467        | 47,873         | 47,873          | -                   | 47,873         | 50,028         |
| Capital grant                                  | 5,000          | 5,000         | 5,000          | 5,000           | -                   | 5,000          | 5,000          |
| <b>Camp d'action biblique</b>                  |                |               | -              |                 |                     |                | -              |
| Operating grant                                | 30,822         | 30,822        | 29,276         | 29,276          | -                   | 29,276         | 33,288         |
| Capital grant                                  |                |               | 5,000          | 5,000           |                     | 5,000          | -              |
| <b><u>Total</u></b>                            | <b>91,789</b>  | <b>89,289</b> | <b>92,649</b>  | <b>95,623</b>   | <b>3,000</b>        | <b>93,623</b>  | <b>93,816</b>  |
| <b><u>Camping/Outreach/Programs</u></b>        |                |               |                |                 |                     |                |                |
| <b>TOTAL OPERATIONS</b>                        | <b>104,044</b> | <b>99,746</b> | <b>106,984</b> | <b>104,498</b>  | <b>8,539</b>        | <b>108,037</b> | <b>106,235</b> |

**percent of total**

|                           |     |     |     |  |     |     |
|---------------------------|-----|-----|-----|--|-----|-----|
| Administration            | 12% | 10% | 13% |  | 13% | 12% |
| Camping/Outreach/Programs | 88% | 90% | 87% |  | 87% | 88% |

**NOTES:**

1) Regional Resourcing expenses do not appear in this statement; they are "revenue neutral", offset by a PCC grant

**SYNOD OF QUEBEC  
AND EASTERN ONTARIO**

**2027 PRESBYTERY  
ASSESSMENTS**

| <b>Presbytery</b>           | <b>2025 \$ Base</b> | <b>% share of<br/>Synod total</b> | <b>2027<br/>Assessment</b> | <b>2026</b>    | <b>% Change</b> |
|-----------------------------|---------------------|-----------------------------------|----------------------------|----------------|-----------------|
| <b>Quebec</b>               | 347,065             | 2.8                               | 2,952                      | 2,545          | 16.0%           |
| <b>Montreal</b>             | 4,643,695           | 37.2                              | 39,494                     | 38,053         | 3.8%            |
| <b>Seaway-Glengarry</b>     | 1,881,403           | 15.1                              | 16,001                     | 15,849         | 1.0%            |
| <b>Ottawa</b>               | 3,827,901           | 30.6                              | 32,556                     | 36,215         | -10.1%          |
| <b>Lanark &amp; Renfrew</b> | 1,791,128           | 14.3                              | 15,233                     | 14,322         | 6.4%            |
| <b>Total Synod</b>          | <b>12,491,192</b>   | <b>100.0</b>                      | <b>106,235</b>             | <b>106,984</b> | <b>-0.7%</b>    |

Note: (a) 2025 \$ Base from 2026 Statistical & Financial Report (Sep. 2026)

**SYNOD OF QUEBEC  
AND EASTERN ONTARIO**

**FIVE-YEAR FORECAST OF EXPENSES**

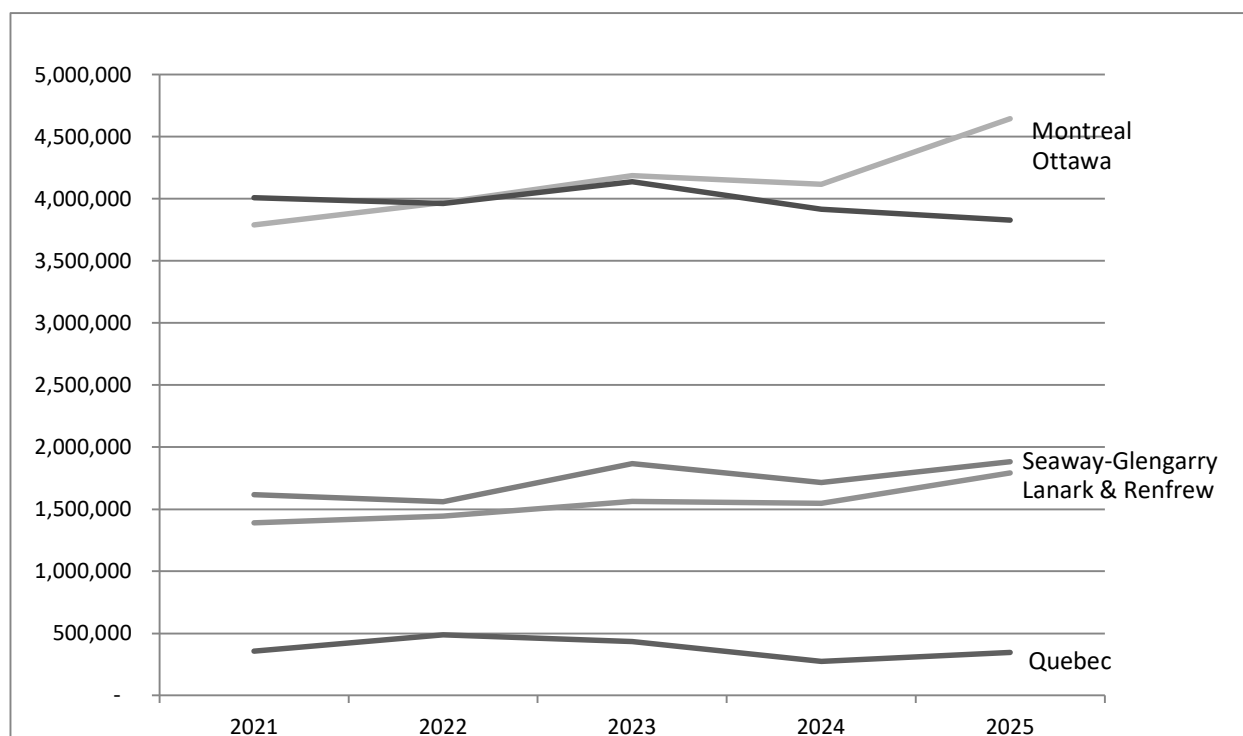
| EXPENSES                              | 2027           | 2028           | 2029           | 2030           | 2031           | 2032           |
|---------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| <b><u>ADMINISTRATION</u></b>          |                |                |                |                |                |                |
| Synod meetings                        | 3,000          | 3,000          | 3,000          | 3,000          | 3,000          | 3,000          |
| Minutes                               | 0              | 0              | 0              | 0              | 0              | 0              |
| <b>Honoraria</b>                      |                |                |                |                |                |                |
| Clerk                                 | 2,500          | 2,500          | 2,500          | 2,500          | 2,500          | 2,500          |
| Treasurer                             | 500            | 500            | 500            | 500            | 500            | 500            |
| Webservant                            | 475            | 475            | 475            | 475            | 475            | 475            |
| Audit/Review                          | 200            | 200            | 200            | 200            | 200            | 200            |
| Accountant                            |                |                |                |                |                |                |
| <b>Clerk's Office</b>                 |                |                |                |                |                |                |
| Clerk's consultation                  | 300            | 300            | 300            | 300            | 300            | 300            |
| Office expenses                       | 424            | 437            | 450            | 464            | 478            | 492            |
| Liability insurance                   | 2,414          | 2,486          | 2,561          | 2,637          | 2,716          | 2,798          |
| <b>Committees</b>                     |                |                |                |                |                |                |
| Synod council                         | 2,500          | 2,500          | 2,500          | 2,500          | 2,500          | 2,500          |
| Other committees                      | 0              | 0              | 0              | 0              | 0              | 0              |
| <b>Finance</b>                        |                |                |                |                |                |                |
| Banking costs                         | 77             | 80             | 82             | 84             | 87             | 90             |
| Misc                                  | 29             | 30             | 31             | 32             | 33             | 34             |
| <b><u>CAMPING &amp; PROGRAMS</u></b>  |                |                |                |                |                |                |
| <b>Youth</b>                          |                |                |                |                |                |                |
| Youth program                         | 3,000          | 3,000          | 3,000          | 3,000          | 3,000          | 3,000          |
| National youth conference (biennial?) | 2,500          | 2,500          | 2,500          | 2,500          | 2,500          | 2,500          |
| Misc                                  |                |                |                |                |                |                |
| <b>Gracefield</b>                     |                |                |                |                |                |                |
| Operating grant                       | 50,028         | 51,467         | 52,948         | 54,472         | 56,039         | 57,651         |
| Capital (septic/water project)        | 5,000          | 6,739          |                |                |                |                |
| <b>Camp d'action biblique</b>         |                |                |                |                |                |                |
| <b>Operating grant</b>                | 33,288         | 34,246         | 35,232         | 36,245         | 37,288         | 38,361         |
| Capital grant                         |                |                |                |                |                |                |
| <b><u>TOTAL EXPENSES</u></b>          | <b>106,235</b> | <b>110,460</b> | <b>106,278</b> | <b>108,909</b> | <b>111,616</b> | <b>114,401</b> |

| <b>\$ BASE (A&amp;P)</b><br><i>A&amp;P</i> | 2027              | 2028              | 2029              | 2030              | 2031              | 2032              |
|--------------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Quebec                                     | 367,324           | 377,893           | 388,767           | 399,953           | 411,460           | 423,299           |
| Montreal                                   | 4,914,765         | 5,056,177         | 5,201,658         | 5,351,325         | 5,505,298         | 5,663,701         |
| Seaway-Glengarry                           | 1,991,227         | 2,048,521         | 2,107,463         | 2,168,101         | 2,230,483         | 2,294,661         |
| Ottawa                                     | 4,051,350         | 4,167,919         | 4,287,842         | 4,411,216         | 4,538,139         | 4,668,715         |
| Lanark & Renfrew                           | 1,895,683         | 1,950,227         | 2,006,341         | 2,064,069         | 2,123,458         | 2,184,556         |
| <b>Total Synod</b>                         | <b>13,220,349</b> | <b>13,600,737</b> | <b>13,992,070</b> | <b>14,394,663</b> | <b>14,808,839</b> | <b>15,234,932</b> |

| <b>ASSESSMENTS</b> | 2027           | 2028           | 2029           | 2030           | 2031           | 2032           |
|--------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Quebec             | 2,952          | 3,069          | 2,953          | 3,026          | 3,101          | 3,179          |
| Montreal           | 39,494         | 41,064         | 39,510         | 40,488         | 41,494         | 42,529         |
| Seaway-Glengarry   | 16,001         | 16,637         | 16,007         | 16,404         | 16,811         | 17,231         |
| Ottawa             | 32,556         | 33,850         | 32,569         | 33,375         | 34,204         | 35,058         |
| Lanark & Renfrew   | 15,233         | 15,839         | 15,239         | 15,617         | 16,005         | 16,404         |
| <b>Total Synod</b> | <b>106,235</b> | <b>110,460</b> | <b>106,278</b> | <b>108,909</b> | <b>111,616</b> | <b>114,401</b> |

**SYNOD OF QUEBEC  
AND EASTERN ONTARIO**

**DOLLAR BASE BY PRESBYTERY  
FIVE-YEAR TREND**



| <b>\$ BASE</b>                      | 2021<br><i>A&amp;P</i><br>2022 | 2022<br>2023      | 2023<br>2024      | 2024<br>2025      | 2025<br>2026      | yr/yr<br>pct chg |
|-------------------------------------|--------------------------------|-------------------|-------------------|-------------------|-------------------|------------------|
| Quebec                              | 355,819                        | 488,073           | 434,447           | 275,125           | 347,065           | 26.1             |
| Montreal                            | 3,787,341                      | 3,967,725         | 4,186,527         | 4,114,152         | 4,643,695         | 12.9             |
| Seaway-Glengarry                    | 1,617,873                      | 1,559,492         | 1,866,942         | 1,713,524         | 1,881,403         | 9.8              |
| Ottawa                              | 4,008,682                      | 3,962,013         | 4,137,614         | 3,915,424         | 3,827,901         | - 2.2            |
| Lanark & Renfrew                    | 1,388,853                      | 1,443,883         | 1,561,666         | 1,548,401         | 1,791,128         | 15.7             |
| <b>Total Synod</b>                  | <b>11,158,568</b>              | <b>11,421,186</b> | <b>12,187,196</b> | <b>11,566,626</b> | <b>12,491,192</b> |                  |
| <i>yr/yr percent change</i>         | 2.9                            | 2.4               | 6.7               | - 5.1             | 8.0               |                  |
| <i>yr/yr chg in 5-yr moving avg</i> | 11,500,227                     | 11,369,208        | 11,515,030        | 11,435,909        | 11,764,954        |                  |
|                                     | 0.06                           | - 1.14            | 1.28              | - 0.69            | 2.88              |                  |

source: Acts and Proceedings, 2019, 2020 Records and Statistics, 2021-2024 Acts & Proceedings, 2025, 2026  
Statistical & Financial Report

|              |           |           |           |           |           |      |
|--------------|-----------|-----------|-----------|-----------|-----------|------|
| Q&M          | 4,143,160 | 4,455,798 | 4,620,974 | 4,389,277 | 4,990,760 | 13.7 |
| S-G, O & L-R | 7,015,408 | 6,965,388 | 7,566,222 | 7,177,349 | 7,500,432 | 4.5  |

The Synod site moved in 2024 – it is now at [www.qeosynodpcc.ca/](http://www.qeosynodpcc.ca/)

Since the last report, a number of changes have taken place in the Synod.

Currently (Oct. 4/26), the presbyteries' stats re: e-mail and church websites are as follows:

**Quebec:**

6 congregations in 5 charges, 1 vacant

9 email addresses (excl. appendix). 3 church websites, 3 Facebook pages

have email addresses for all congregations and/or ministers

**Montreal:**

33 congregations in 33 charges, 21 vacant, 1 lay missionary

35 email addresses (excl. appendix), 14 church websites, 8 Facebook pages

have email addresses for all congregations and/or ministers but six

**Seaway-Glengarry:**

23 congregations in 12 charges, 7 vacant

16 e-mail addresses (incl. church offices, interim moderators, excl. appendix), 12 church websites, 10 Facebook pages

have email addresses for all charges and/or ministers

**Ottawa:**

19 congregations in 18 charges plus one extension work; 9 vacant

34 email addresses, 20 church websites, 14 Facebook pages

have email addresses for all congregations and/or ministers

**Lanark-Renfrew:**

18 congregations in 15 charges, 7 vacant, 3 stated supply

15 email addresses (excl. appendix), 10 church websites, 3 Facebook pages

have email addresses for all congregations and/or ministers but two

In total 100% of the ministers and known stated supply have known e-mail addresses, as well as several of the vacant charges. In the entire synod only 14 of the 98 congregations in 82 charges and 1 mission work do not have known e-mail addresses. 38 charges have two or more e-mail addresses.

The synod site consists of 10 pages plus one page for each of the 5 presbyteries. The main pages include the home page, news, photo gallery, current & past meetings, documents, camps, youth, contacts and links. Each presbytery page lists the churches (including e-mail and web address links), other ministries, equalizing ministers & elders, retired missionaries and appendices, including e-mail addresses and links to active Facebook pages where known. The listings are similar to those found in the back of the Acts and Proceedings. Where there are shared ministries those are noted as well. Maps are included on the entry page and each presbytery page.

Listings are updated periodically based on input from contacts within the presbyteries and the list of changes to the roll sent out from the PCC national office, congregational info from the Acts & Proceedings as well as occasional detective work using other sources.

Gord Walford

**REGIONAL RESOURCING**Friday, October 16 and Saturday, October 17

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Regional Resourcing funding to support educational and equipping ministry (current model established in 2015) is made available from the Presbyterian Sharing budget and is administered by the Life and Mission Agency. The funds are available to the synod for the calendar year and cannot be carried over.

Information can be found at: [presbyterian.ca/ccm/funds/regional-resourcing-grants/](https://presbyterian.ca/ccm/funds/regional-resourcing-grants/)

**Synod Purpose and Priorities**

In 2016 the Synod of Québec and Eastern Ontario established the following purpose for Regional Resourcing and priorities for the approval of grants:

**Purpose**

The purpose of Synod Regional Resourcing is to oversee the receipt, distribution and use of funds from the national church designated for regional resourcing and, when granted, funds from the synod's budget for the same purpose, for use within the synod to provide resources for ministry according to the priorities established by the synod from time to time.

**Priorities**

(a) ministry with children and youth; (b) congregational work on leadership; (c) other resources for ministry. These resources include the human resources necessary to implement activities.

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**2024 Update**

At the 2024 synod meeting the court was advised that there were remaining funds available as not all approved grants were required. Two additional recommendations were adopted:

1. That the Synod of Quebec and Eastern Ontario endorse a request to the Life and Mission Agency for regional resourcing funding for 2024 in the amount of \$1,500.00 to be paid to Camp d'action biblique for the Executive Director position, which amount is the balance in the request previously approved by the Presbytery of Québec of \$10,000.00, considered by the Synod Council in 2023 as the Synod did not meet that year, but prorated to \$8,500.00 to allow funding to other request, the funding of which is now no longer needed.
2. That the Synod of Quebec and Eastern Ontario grant power to issue to the Synod Council to receive, consider, and if deemed appropriate endorse any further requests for regional resourcing funds for 2024 received by November 21, 2024, and to forward any such endorsed requests to the Life and Mission Agency.

The remaining amount in 2024 was \$28,553.00. Six requests were received. The Synod Council considered the requests and agreed to endorse the following and forward them to the Life and Mission Agency:

|                                 |                                   |                   |
|---------------------------------|-----------------------------------|-------------------|
| 1. Synod Council                | 2024 Synod Meeting & Conference   | \$4,663.70        |
| 2. Gracefield Camp (GCCRC)      | Managing Director                 | \$17,489.30       |
| 3. Camp d'action biblique (CAB) | Executive Director                | \$3,100.00        |
| 4. Camp d'action biblique (CAB) | Development of a new camp website | <u>\$3,300.00</u> |
|                                 |                                   | \$28,553.00       |

The grant requests were all approved by the Life and Mission Agency.

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## The Synod of Québec and Eastern Ontario

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Synod 2026 – Sherbrooke, Québec

### REGIONAL RESOURCING

Friday, October 16 and Saturday, October 17

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#### 2025 Grants (approved by the 2024 Synod)

|                                                   |                              |                                   |
|---------------------------------------------------|------------------------------|-----------------------------------|
| 1. Presbytery of Québec                           | CAB Project Manager          | \$2,840.00                        |
| 2. Presbytery of Québec                           | CAB Executive Director       | \$12,000.00                       |
| 3. Presbytery of Montréal                         | Supply Preaching Coordinator | \$3,800.00                        |
| 4. Presbytery of Montréal                         | Youth Worker                 | \$18,700.00                       |
| 5. Presbyteries of Ottawa and<br>Seaway-Glengarry | Ministry Animator            | <u>\$23,660.00</u><br>\$61,000.00 |

All grant requests were submitted to the Life and Mission Agency and approved.

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#### 2026 Grants

The Life and Mission Agency informed the Synod on August 14, 2025 that the available amount for 2026 was \$61,000.00. As is done each year, the five presbyteries within the synod bounds were advised by letter of the available amount, along with a reminder of the process for submitting applications to the Synod Council. As the Synod normally meets biennially, there was no meeting in 2025. The Synod Council received and considered five grant requests. Three grant requests were endorsed and submitted to the Life and Mission Agency.

|                                                   |                        |                                   |
|---------------------------------------------------|------------------------|-----------------------------------|
| 1. Presbytery of Québec                           | CAB Executive Director | \$11,800.00                       |
| 2. Presbytery of Montréal                         | Youth Worker           | \$18,700.00                       |
| 3. Presbyteries of Ottawa and<br>Seaway-Glengarry | Ministry Animator      | <u>\$30,500.00</u><br>\$61,000.00 |

All grant requests were approved by the Life and Mission Agency.

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#### 2027 Grant Requests

The Life and Mission Agency informed the Synod on July 27, 2026 that the available amount for 2027 is \$61,000.00. The five presbyteries were advised of the available amount, the process to follow for submitting requests, and submission deadlines.

The letter included the reminder that each grant request must be accompanied by three separate items of documentation:

- 1) Extract minute noting approval of staff position or project;
- 2) Narrative description of the staff position or project;
- 3) Detailed budget for staff position or project.

Six grant requests were received. The Synod Council met on September 24, 2026, and upon due consideration agreed to endorse three requests.

#### Recommendation No. 1

The Synod Council recommends to the Synod of Québec and Eastern Ontario endorsement of the following three requests for a Regional Resourcing grant for 2027 and that the synod clerk transmit the requests with all supporting documents to the Life and Mission Agency for consideration.

|                                                   |                        |                                   |
|---------------------------------------------------|------------------------|-----------------------------------|
| 1. Presbytery of Québec                           | CAB Executive Director | \$11,800.00                       |
| 2. Presbytery of Montréal                         | Youth Worker           | \$18,700.00                       |
| 3. Presbyteries of Ottawa and<br>Seaway-Glengarry | Ministry Animator      | <u>\$30,500.00</u><br>\$61,000.00 |

The Robert Fund (the Reserve for Home Mission Fund – Québec) was established in 1951 from the estate of Sarah Mary Robert and William Henry Robert, a sister and brother from the congregation of St. Edward's Church in Beauharnois, Québec. Their father, Mr. Joseph Barthélemy Robert, was an entrepreneur from Beauharnois and is considered a pioneer of hydroelectricity in Québec. The Robert family is noted for the philanthropic use of a large portion of their wealth by the heirs. Sarah Mary Robert and William Henry Robert established trusts for the benefit of the Montréal General Hospital, The Presbyterian College in Montréal, and The Presbyterian Church in Canada. These trusts were established at various times, some during their lifetime and some by will.

The trusts established for the benefit of The Presbyterian Church in Canada were for different purposes, including assistance for needy ministers who have retired; religious and charitable schemes in foreign fields; and religious and charitable schemes in the Province of Quebec. It is the latter purpose which falls under the oversight of the Synod of Québec and Eastern Ontario.

The Synod Council continues to research the Robert Family history and their contribution over the years to the mission work within the Synod of Québec and Eastern Ontario. In addition, the Synod Council has had several conversations with PCC Financial Services seeking clarification on matters pertaining to the Robert Fund. Documentation has been received including agreements between the estates, financial institutions and The Presbyterian Church in Canada; as well as copies of the last will and testament for both Sarah Mary Robert and William Henry Robert.

In 1979 the Synod of Québec and Eastern Ontario established Terms of Reference for the Robert Fund to assist religious and charitable schemes within the Province of Québec. In 2021 the Synod was advised that the Robert Fund, previously with an external financial institution, was now invested with The Presbyterian Church in Canada's consolidated portfolio. In keeping with the original wishes of Sarah Mary Robert and William Henry Robert, the synod agreed that only the annual income from the fund would be called upon for use, and the amount distributed in any given year will be no more than the income from the previous year less the Cost of Living Adjustment (COLA).

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**2024 Update** (re requests received in 2024 for 2025 distribution)

It was noted at the 2024 synod meeting that no Robert Fund financial statements were received in 2024. The synod resolved that subject to receiving a financial statement for the Robert Fund, that \$2,500.00 be disbursed from the Robert Fund to each of the three ministries that had submitted applications.

At the 2024 synod meeting, it was also resolved that the Synod send a letter to the Assembly Council expressing its strong displeasure that no financial statements for the Robert Fund were issued to the Synod for the year 2024.

(the full wording of the additional motion is on page 16 of the 2024 synod minutes)

A financial statement for the Robert Fund for the year 2024 was received on March 11, 2025.

With the receipt of the financial statement, the Synod Council subsequently resolved that \$7,500.00 be approved for distribution; \$2,500.00 each to (1) Camp d'action biblique (2) The Presbytery of Montréal (for Les Chemins Protestants) and (3) The Presbyterian College.

**Financial Statements**

The matter of the receipt of timely financial statements for the Robert Fund (the Reserve for Home Mission Fund – Québec) has greatly improved. Upon request by the synod clerk, PCC Financial Services promptly submits financial statements to the Synod Council for information.

**2025 requests for 2026 distribution**

As per the Robert Fund Terms of Reference (4.2.6), requests for funds are received by the convener no later than September 15th in any year for approval for the following calendar year.

Four requests were received. The Synod Council approved distribution as follows:

|                                                            |                   |
|------------------------------------------------------------|-------------------|
| 1. Camp d'action biblique                                  | \$5,000.00        |
| 2. Les Chemins Protestants (to the Presbytery of Montréal) | \$5,700.00        |
| 3. The Presbyterian College                                | \$5,000.00        |
| 4. Farel Institut de théologie réformée                    | <u>\$3,000.00</u> |
|                                                            | \$18,700.00       |

**2026 requests for 2027 distribution**

Three requests have been received. Each of the requests has been supported by Robert Fund grants in previous years.

|                                                                                                                                          |                   |
|------------------------------------------------------------------------------------------------------------------------------------------|-------------------|
| 1. Camp d'action biblique                                                                                                                | \$5,000.00        |
| 2. Les Chemins Protestants                                                                                                               | \$6,000.00        |
| - a weekly French Protestant radio show hosted by the Rev. Richard Bonetto                                                               |                   |
| 3. The Presbyterian College                                                                                                              | <u>\$5,000.00</u> |
| - Master of Theological Studies (Practical Theology) which equips students for missional engagement in the Francophone context of Quebec | \$16,000.00       |

**Recommendation No. 1**

The Synod Council recommends to the Synod of Québec and Eastern Ontario approval of three 2026 grant requests from The Robert Fund (the Reserve for Home Mission Fund – Québec): \$5,000.00 for Camp d'action biblique; \$6,000.00 for Les Chemins protestants; and \$5,000.00 for The Presbyterian College.

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**Mission / Robert Fund Convener**

The Synod Council records its gratitude to the Rev. Dr. Barry Mack, who died unexpectedly on January 21, 2026, for his service to the Synod of Québec and Eastern Ontario as convener of the Mission / Robert Fund since 2011.

The presbyteries within the bounds of the synod were circularized by letter dated June 2, 2026 bringing to their attention the vacancy in the position of Mission / Robert Fund Convener, and seeking nominations with a stated deadline of September 23, 2026.

To date, no nominations have been received.

**Report from the Presbytery of Ottawa  
Re oversight of Gracefield Christian Camp and Retreat Centre  
October 2026**

The Presbytery of Ottawa is pleased to submit the following report on its oversight of the Gracefield Christian Camp and Retreat Centre for the period October 2024 to October 2026.

In the presbytery's previous report to the synod in October 2024, it was noted that the presbytery had accepted the invitation of the board of directors to name two persons to attend a virtual presentation on a marketing study due to be received by the board of directors on October 28, 2024, and that R. Connelly and one other to be named by the moderator were due to attend. At the November, 2024 meeting of the presbytery it was reported that C. Clarke had been appointed as the second representative.

At its meeting in November, 2024, the presbytery on recommendation of the board of directors approved a resolution that the Presbytery of Ottawa support Gracefield Christian Camp and Retreat Centre's proposal to the Synod of Quebec and Eastern Ontario for Regional Resourcing Funding of \$30,000. for 2024.

The outcome of this proposal was reported to the presbytery at its January 2025 meeting in the form of a letter from the clerk of the synod dated December 9, 2024, advising that the Life and Mission Agency had approved various grants submitted by the Synod Council, including \$17,489.30 for the position of Managing Director of the Gracefield Christian Camp and Retreat Centre. For this, both the board of directors and the presbytery express gratitude.

At the same January, 2025 meeting, the presbytery appointed Owen Mahaffy as the presbytery's representative to the nominating committee for the board of directors of the Gracefield Christian Camp and Retreat Centre.

At its March, 2025 stated meeting, the presbytery received a report from the board of directors which included preliminary financial statements for the year ended December 31, 2024 and a draft budget for the year 2025, and a recommendation, with respect to the necessary replacement of the ultraviolet lighting system used in the treatment of the drinking water at the camp, as follows: That the Presbytery of Ottawa endorse the application and supporting documents from Gracefield Christian Camp and Retreat Centre, Gracefield, QC, to the Special Projects Fund in the amount of \$15,000. for 2025.

This recommendation was adopted, and subsequently at its June, 2025 stated meeting, the presbytery received communication from Jennifer Astop, Senior Program Coordinator, Canadian Ministries, dated May 22, 2025, being a copy of a letter to M. Hamilton, Managing Director, Gracefield Christian Camp and Retreat Centre, advising of approval of a grant of fifteen thousand dollars from the Special Projects Fund toward

the installation of a new ultraviolet water treatment system for the camp. For this both the camp and the presbytery express further gratitude.

Also at its March, 2025 stated meeting, the presbytery received as part of a report from the board of directors a progress report on the marketing and follow up feasibility study for a possible future development in which a new non-profit organization might be created to manage and market the camp property. This part of the report summarized work done by the sustainability committee of the board of directors, and after due consideration, the presbytery referred this portion of the report back to the board of directors, along with the following direction: That should the board intend to pursue next steps, the presbytery request from the board details on anticipated next steps in forming, developing and funding the proposed non-profit corporation, including points of input and approval from the presbytery and the process to be followed.

At its May, 2025 stated meeting, the presbytery received a letter from Ruth Draffin, chair, board of directors, Gracefield Christian Camp and Retreat Centre, dated May 16, 2025, acknowledging receipt of the extract minute of the March, 2025 stated meeting of the presbytery, and intimating that the board will report to the presbytery at the June stated meeting "following the presentation of the feasibility study to the board on May 26th and the board retreat on May 31st".

At its June, 2025 stated meeting, the presbytery received a further letter from Ruth Draffin as chair of the board of directors, dated June 13, 2025, forwarding the report of the board along with a request for a letter of support from the presbytery for further exploration of a proposed new operating model, and requesting a stated hour for consideration of the board's report.

In advance of the June, 2025 stated meeting, held on June 17, 2025, this letter was referred to the Business Committee of the presbytery, which reported to the June 2025 stated meeting, proposing alternate wording for the letter of support requested, which wording was adopted by the presbytery, as follows:

That the Presbytery of Ottawa express its support for the next phrase of exploration of a new operating model for the Gracefield Christian Camp and Retreat Centre by stating its support in principle of the Community Development Phase including: (a) recognizing its collective value and the potential benefits for the sustainability of the Gracefield Christian ministry, the stewardship of the camp property and infrastructure, and the region and communities they serve; (b) expressing openness to consider in due course a long-term or emphyteutic lease with a future not-for-profit entity, and supporting relevant grant applications; and (c) collaborating openly and constructively with those involved in the Community Development Phase, respecting the roles, responsibilities, and conditions which are yet to be defined in possible future agreements, including a review of the Concept Development Phase products by the Committee on Finance and Maintenance of the Presbytery of Ottawa.

The presbytery also resolved that progress on the Community Development Phase be reported by the board of directors to the presbytery at least once a year; and it was further agreed to note that the work of the presbytery-appointed observers, in the persons of R. Connelly and C. Clarke, will continue.

M. Hamilton on behalf of the board reported that the nominating committee was not proposing any changes to the membership of the board of directors at that time.

Also at its June, 2025 stated meeting, the presbytery received a report from its Committee on Finance and Maintenance which had reviewed the financial statements for the Gracefield Christian Camp and Retreat Centre for the year ended December 31, 2024, which were presented to the presbytery, and adopted. Operations for the year then ended showed a net surplus of \$21,957. The statements, inclusive of the balance sheet and statement of revenue and expenditure, are appended.

At its stated meeting in September, 2025, the presbytery received a letter from Johnneen Everson, secretary, board of directors, Gracefield Christian Camp and Retreat Centre, dated September 10, 2025, requesting the commissioning of the members of the board at a virtual meeting scheduled for November 5, 2025 at 7 p.m.; this was received and referred to the moderator.

At its November, 2025 stated meeting, the board of directors reported to the presbytery that Ruth Draffin had stepped back as chair of the board while continuing to serve out the remainder of her present term on the board as past chair, and that Marc-Philippe Laurin, hitherto vice-chair, was now serving as chair, and that Jenny De Melo had been named as vice-chair.

At its March, 2026 stated meeting, the presbytery addressed several matters pertaining to the Gracefield Christian Camp and Retreat Centre:

First, on recommendation of its Committee on Policy and Planning, the presbytery instructed the clerk to include the requirement for nominations for a treasurer for the Gracefield Christian Camp and Retreat Centre in his communication to clerks of session for presbytery committee membership nominations for the year 2026-2027.

Thanks was expressed on behalf of the court to Brian Laughton for his service as interim treasurer for the Gracefield Christian Camp and Retreat Centre.

Second, on recommendation of its Committee on Finance and Maintenance, it was agreed that the Presbytery of Ottawa receive and adopt the 2025 year-end financial statements for the Gracefield Christian Camp and Retreat Centre, which showed a net surplus of \$32,186. A copy of the statements is appended.

Third, in reply to a report presented by the new chair of the board of directors, Marc-Philippe Laurin, it was agreed that the board of directors review and amend the wording of a motion adopted by the board regarding representatives of the trustee board.

Subsequently, at the May, 2026 stated meeting, a letter was received from Marc-Philippe Laurin, chair of the board of directors, Gracefield Christian Camp and Retreat Centre, dated April 14, 2026, lodging a revised copy of the board's report to the presbytery at the March, 2026 stated meeting, amending the resolution of the board regarding its request to the trustee board of the national church, as follows: "The board resolved to request the Trustee Board of The Presbyterian Church in Canada to name Owen Mahaffy in addition to Alan Herbert as a local representative authorized to sign documents on behalf of the Trustee Board when such action is required."

Also at its March, 2026 meeting, the presbytery on recommendation of the joint oversight committee for the Presbytery Ministry Animator approved a revised statement of goals and tasks for the Presbytery Ministry Animator, which included among the work outlined with youth the following: "work with Gracefield Christian Camp and Retreat Centre to encourage youth in our Presbytery to participate in camp life".

At its June, 2026 stated meeting, the presbytery, on recommendation of its Committee on Finance and Maintenance, resolved to receive and adopt the results of the independent review of the 2025 year-end financial statements for the Gracefield Christian Camp and Retreat Centre. This review is also appended.

The report of the board of directors contained a slate of nominees for appointment to the board, which was adopted, as follows: That the following slate of nominees be appointed as the members and officers of the board of directors of the Gracefield Christian Camp and Retreat Centre for the year commencing September 1, 2026: Marc-Philippe Laurin (Chair), Jenny DeMelo (Vice-Chair and Personnel), Paul Wu (Treasurer), Debi Brown (Secretary), Ben Goldsmith, George Herbert (Property), Alex Heath (Sustainability), Janet Gellately, Joe Barnhardt, John Simpson, Joan Coulter (Program and Guest Services), Manon Campbell, Isabel Chatelain, and Robinson Orume.

Again, thanks was expressed to Brian Laughton for his service as "interim" treasurer for a period of five years and ten months.

It is noted that the new secretary, Debi Brown, and the new treasurer, Paul Wu, are both members of the Presbytery of Ottawa.

At the presbytery's September, 2026 stated meeting, Mark Hamilton as Managing Director presented the report for the board of directors, which report contained no recommendations. A copy of the report in full, surveying and summarizing the ministry of the Gracefield Christian Camp and Retreat Centre particularly through the summer 2026 camping season, is appended.

The Presbytery of Ottawa as part of its triennial visitation to congregations within the bounds also undertakes to visit the Gracefield Christian Camp and Retreat Centre. At its November, 2025 stated meeting, the presbytery resolved that C. Clarke, F. Chamas, L. Clarke, and K. Patrick be appointed to conduct a triennial visitation of the Gracefield Christian Camp and Retreat Centre, with a report to be submitted by the June, 2026 stated meeting. Subsequently, the presbytery extended the deadline for visitation reports to November, 2026, and at the June, 2026 meeting C. Clarke reported that F. Chamas had agreed to convene the visitation committee, owing to the former's appointment as interim moderator for Parkwood Church, Ottawa.

All of which is submitted, on behalf of the Presbytery of Ottawa, to report diligence in our oversight of the board of directors of the Gracefield Christian Camp and Retreat Centre,

In Christ's service,

J. T. Hurd,  
Clerk, Presbytery of Ottawa.

### **Appendices**

- (a) Financial statements (balance sheet and statement of income and expenditure) for the year ended December 31, 2024
- (b) Financial statements (balance sheet) for the year ended December 31, 2025, plus budget for 2026 together with statement of income and expenditure for 2025, and report of the financial review
- (c) Report of the board of directors to the Presbytery of Ottawa dated September, 2026

# Gracefield Christian Camp & Retreat Centre

## Balance Sheet Prev Year Comparison

As of 31 December 2024

|                                       | 31 Dec 24          | 31 Dec 23        | \$ Change          | % Change         |         |
|---------------------------------------|--------------------|------------------|--------------------|------------------|---------|
| <b>ASSETS</b>                         |                    |                  |                    |                  |         |
| <b>Current Assets</b>                 |                    |                  |                    |                  |         |
| <b>Chequing/Savings</b>               |                    |                  |                    |                  |         |
| 1001 · Desjardins bank account #34138 | (1,687.05)         | 17,079.05        | (18,766.10)        | (109.88%)        | note 1  |
| 1004 · Desjardins share account       | 5.00               | 5.00             | 0.00               | 0.0%             | note 2  |
| 1005 · Petty Cash                     | 96.00              | 96.00            | 0.00               | 0.0%             | note 1  |
| 1011 · Savings Acct-34138-TS1         | 53.39              | 11,531.90        | (11,478.51)        | (99.54%)         | note 1  |
| 2001 · Desjardins Line of Credit      | (15,978.10)        | (17.00)          | (15,961.10)        | (93,888.82%)     | note 1  |
| <b>Total Chequing/Savings</b>         | <b>(17,510.76)</b> | <b>28,694.95</b> | <b>(46,205.71)</b> | <b>(161.02%)</b> |         |
| <b>Accounts Receivable</b>            |                    |                  |                    |                  |         |
| 1200 · Accounts Receivable            | 62.94              | 88.32            | (25.38)            | (28.74%)         | note 3  |
| <b>Total Accounts Receivable</b>      | <b>62.94</b>       | <b>88.32</b>     | <b>(25.38)</b>     | <b>(28.74%)</b>  |         |
| <b>Other Current Assets</b>           |                    |                  |                    |                  |         |
| 1499 · Undeposited Funds              | 8,329.92           | 940.00           | 7,389.92           | 786.16%          | note 1  |
| 1500 · Pre-paid expenses              | 2,962.62           | 2,821.55         | 141.07             | 5.0%             | note 4  |
| <b>Total Other Current Assets</b>     | <b>11,292.54</b>   | <b>3,761.55</b>  | <b>7,530.99</b>    | <b>200.21%</b>   |         |
| <b>Total Current Assets</b>           | <b>(6,155.28)</b>  | <b>32,544.82</b> | <b>(38,700.10)</b> | <b>(118.91%)</b> |         |
| <b>TOTAL ASSETS</b>                   | <b>(6,155.28)</b>  | <b>32,544.82</b> | <b>(38,700.10)</b> | <b>(118.91%)</b> |         |
| <b>LIABILITIES &amp; EQUITY</b>       |                    |                  |                    |                  |         |
| <b>Liabilities</b>                    |                    |                  |                    |                  |         |
| <b>Current Liabilities</b>            |                    |                  |                    |                  |         |
| <b>Accounts Payable</b>               |                    |                  |                    |                  |         |
| 2000 · Accounts Payable               | 18,691.80          | 18,959.17        | (267.37)           | (1.41%)          | note 5  |
| <b>Total Accounts Payable</b>         | <b>18,691.80</b>   | <b>18,959.17</b> | <b>(267.37)</b>    | <b>(1.41%)</b>   |         |
| <b>Credit Cards</b>                   |                    |                  |                    |                  |         |
| 2002 · Visa Desjardins-MD (0019)      | 1,904.53           | 1,639.91         | 264.62             | 16.14%           | note 5  |
| <b>Total Credit Cards</b>             | <b>1,904.53</b>    | <b>1,639.91</b>  | <b>264.62</b>      | <b>16.14%</b>    |         |
| <b>Other Current Liabilities</b>      |                    |                  |                    |                  |         |
| 2100 · Payroll Liabilities            | 2,652.98           | 2,015.87         | 637.11             | 31.61%           | note 5  |
| 2242 · QST-GST Payable                |                    |                  |                    |                  | note 6  |
| 2243 · GST Payable                    | 0.00               | (1.51)           | 1.51               | 100.0%           |         |
| 2244 · QST Payable                    | 0.00               | (3.02)           | 3.02               | 100.0%           | note 6  |
| <b>Total 2242 · QST-GST Payable</b>   | <b>0.00</b>        | <b>(4.53)</b>    | <b>4.53</b>        | <b>100.0%</b>    |         |
| 2303 · Turtle Rock Land Fund          | 331.86             | 331.86           | 0.00               | 0.0%             | note 7  |
| 2311 · Capital Projects Fund - Ind    | 9,940.27           | 9,940.27         | 0.00               | 0.0%             | note 7  |
| 2312 · Capital Projects Fund - Org    | 13,908.59          | 12,310.14        | 1,598.45           | 12.99%           | note 7  |
| 2321 · Campership Fund - Ind          | 10,819.39          | 6,312.45         | 4,506.94           | 71.4%            | note 7  |
| 2322 · Campership Fund - org          | 2,140.26           | 305.96           | 1,834.30           | 599.52%          | note 7  |
| 2328 · Memorial Funds - Ind           | 7,678.48           | 14,156.35        | (6,477.87)         | (45.76%)         | note 8  |
| 2329 · Memorial Funds - Org           | 1,590.00           | 1,590.00         | 0.00               | 0.0%             | note 8  |
| 2350 · Erskine Legacy Fund            | 1,475.05           | 1,475.05         | 0.00               | 0.0%             | note 9  |
| 2352 · Camp Bitobi Legacy Fund        | 13,032.69          | 18,609.01        | (5,576.32)         | (29.97%)         | note 10 |

# Gracefield Christian Camp & Retreat Centre

## Balance Sheet Prev Year Comparison

As of 31 December 2024

|                                        | 31 Dec 24           | 31 Dec 23           | \$ Change          | % Change         |         |
|----------------------------------------|---------------------|---------------------|--------------------|------------------|---------|
| 2401 · Deferred revenue                | 13,250.95           | 13,806.68           | (555.73)           | (4.03%)          | note 7  |
| 2403 · Booking deposit                 | 4,155.21            | 5,507.16            | (1,351.95)         | (24.55%)         | note 11 |
| 2404 · Kid's Camp Pre-Registration     | 611.11              | 0.00                | 611.11             | 100.0%           | note 11 |
| 2405 · Let's Camp Pre-Payments         | 4,114.18            | 0.00                | 4,114.18           | 100.0%           | note 11 |
| <b>Total Other Current Liabilities</b> | <b>85,701.02</b>    | <b>86,356.27</b>    | <b>(655.25)</b>    | <b>(0.76%)</b>   |         |
| <b>Total Current Liabilities</b>       | <b>106,297.35</b>   | <b>106,955.35</b>   | <b>(658.00)</b>    | <b>(0.62%)</b>   |         |
| <b>Long Term Liabilities</b>           |                     |                     |                    |                  |         |
| 3208 · Long Term Debt                  | 0.00                | 60,000.00           | (60,000.00)        | (100.0%)         | note 12 |
| <b>Total Long Term Liabilities</b>     | <b>0.00</b>         | <b>60,000.00</b>    | <b>(60,000.00)</b> | <b>(100.0%)</b>  |         |
| <b>Total Liabilities</b>               | <b>106,297.35</b>   | <b>166,955.35</b>   | <b>(60,658.00)</b> | <b>(36.33%)</b>  |         |
| <b>Equity</b>                          |                     |                     |                    |                  |         |
| 3000 · Opening Balance Equity          | (59,052.83)         | (59,052.83)         | 0.00               | 0.0%             | note 13 |
| 3900 · Retained earnings               | (75,357.70)         | (29,742.98)         | (45,614.72)        | (153.36%)        | note 13 |
| Net Income                             | 21,957.90           | (45,614.72)         | 67,572.62          | 148.14%          | note 13 |
| <b>Total Equity</b>                    | <b>(112,452.63)</b> | <b>(134,410.53)</b> | <b>21,957.90</b>   | <b>16.34%</b>    | note 13 |
| <b>TOTAL LIABILITIES &amp; EQUITY</b>  | <b>(6,155.28)</b>   | <b>32,544.82</b>    | <b>(38,700.10)</b> | <b>(118.91%)</b> |         |

**Gracefield Christian Camp Retreat Centre**  
**Profit and Loss Prev Year Comparison**  
As of 31 December 2024

|                                                    | Jan - Dec 24     | Jan - Dec 23     | \$ Change          | % Change        |         |
|----------------------------------------------------|------------------|------------------|--------------------|-----------------|---------|
| <b>Ordinary Income/Expense</b>                     |                  |                  |                    |                 |         |
| <b>Income</b>                                      |                  |                  |                    |                 |         |
| <b>Donations</b>                                   |                  |                  |                    |                 |         |
| 1509 · Chapel offerings                            | 198.84           | 232.00           | (33.16)            | (14.29%)        |         |
| 4015 · Campership donations used - Ind             | 1,719.80         | 7,218.79         | (5,498.99)         | (76.18%)        |         |
| 4205 · Donations individuals                       | 20,597.30        | 11,506.67        | 9,090.63           | 79.0%           |         |
| 4206 · Donations Churches/organization             | 16,808.94        | 11,563.90        | 5,245.04           | 45.36%          |         |
| 4212 · Designated Donations (Individ)              |                  |                  |                    |                 |         |
| 421201 · Desig Donations-Previous Years            | 6,987.63         | 0.00             | 6,987.63           | 100.0%          |         |
| 4212 · Designated Donations (Individ) - Other      | 1,740.62         | 5,200.69         | (3,460.07)         | (66.53%)        |         |
| <b>Total 4212 · Designated Donations (Individ)</b> | <b>8,728.25</b>  | <b>5,200.69</b>  | <b>3,527.56</b>    | <b>67.83%</b>   |         |
| 4213 · Designated Donation (Church)                |                  |                  |                    |                 |         |
| 4213003 · Cabin 3 Sponsorship Donations            | 268.66           | 0.00             | 268.66             | 100.0%          |         |
| 4213004 · Cabin 4 Sponsorship Donations            | 0.00             | 1,000.00         | (1,000.00)         | (100.0%)        |         |
| 4213005 · Cabin 5 Sponsorship Donations            | 224.95           | 1,000.00         | (775.05)           | (77.51%)        |         |
| 4213 · Designated Donation (Church) - Other        | 0.00             | 8,863.43         | (8,863.43)         | (100.0%)        |         |
| <b>Total 4213 · Designated Donation (Church)</b>   | <b>493.61</b>    | <b>10,863.43</b> | <b>(10,369.82)</b> | <b>(95.46%)</b> |         |
| 4216 · Canoe-a-thon donations                      | 0.00             | 3,876.70         | (3,876.70)         | (100.0%)        |         |
| 4217 · Lent Fundraiser                             | 0.00             | 1,101.67         | (1,101.67)         | (100.0%)        |         |
| 4220 · Pledged donations                           | 16,181.00        | 15,496.00        | 685.00             | 4.42%           |         |
| 4221 · Can Helps/ PayPal/ United Way               | 21,897.44        | 11,695.55        | 10,201.89          | 87.23%          |         |
| 4222 · In-kind donations                           | 1,474.76         | 698.90           | 775.86             | 111.01%         |         |
| <b>Total Donations</b>                             | <b>88,099.94</b> | <b>79,454.30</b> | <b>8,645.64</b>    | <b>10.88%</b>   |         |
| <b>Grants &amp; Other revenue</b>                  |                  |                  |                    |                 |         |
| 4208 · Synod block grants                          | 63,949.30        | 46,740.00        | 17,209.30          | 36.82%          | note 14 |
| 4209 · Presbytery Grants                           | 5,000.00         | 5,000.00         | 0.00               | 0.0%            |         |
| 4214 · PCC National Grants                         | 95.97            | 819.64           | (723.67)           | (88.29%)        |         |
| 4407 · Government grants                           | 23,826.00        | 0.00             | 23,826.00          | 100.0%          |         |
| 4801 · Interest revenue                            | 63.50            | 1,070.16         | (1,006.66)         | (94.07%)        |         |
| 4951 · Other revenue                               | 981.53           | 18.48            | 963.05             | 5,211.31%       |         |
| 4999 · PCC portfolio investments                   | 0.00             | 0.00             | 0.00               | 0.0%            |         |
| <b>Total Grants &amp; Other revenue</b>            | <b>93,916.30</b> | <b>53,648.28</b> | <b>40,268.02</b>   | <b>75.06%</b>   |         |
| <b>Pgm Revenue - Adult/Family</b>                  |                  |                  |                    |                 |         |
| 4101 · Community Camp fees                         | 524.65           | 1,221.46         | (696.81)           | (57.05%)        |         |
| 4111 · Lodge guest fees                            | 53,767.14        | 71,206.88        | (17,439.74)        | (24.49%)        |         |
| 4112 · Lodge guests equip. rentals                 | 1,679.30         | 1,335.82         | 343.48             | 25.71%          |         |
| 4113 · Cabin Village Fees                          | 5,944.85         | 6,562.93         | (618.08)           | (9.42%)         |         |
| 4121 · Seasonal Tent/Trailer Fees                  | 32,798.67        | 31,616.79        | 1,181.88           | 3.74%           |         |
| 4122 · Short Term Tent/Trailer Fees                | 8,746.84         | 7,511.24         | 1,235.60           | 16.45%          |         |
| 4141 · Group Retreat Fees                          | 57,882.28        | 42,472.20        | 15,410.08          | 36.28%          |         |
| 4142 · Group program/equip rental                  | 1,501.93         | 823.11           | 678.82             | 82.47%          |         |

**Gracefield Christian Camp Retreat Centre**  
**Profit and Loss Prev Year Comparison**  
As of 31 December 2024

|                                                  | Jan - Dec 24      | Jan - Dec 23      | \$ Change        | % Change        |
|--------------------------------------------------|-------------------|-------------------|------------------|-----------------|
| 4143 · Day use fees                              | 110.63            | 41.49             | 69.14            | 166.64%         |
| 4145 · Let's Camp Booking Fees                   | 866.00            | 811.00            | 55.00            | 6.78%           |
| Pgm Revenue - Adult/Family - Other               | 0.00              | 122.26            | (122.26)         | (100.0%)        |
| <b>Total Pgm Revenue - Adult/Family</b>          | <b>163,822.29</b> | <b>163,725.18</b> | <b>97.11</b>     | <b>0.06%</b>    |
| <b>Pgm Revenue - Child/Youth</b>                 |                   |                   |                  |                 |
| 4001 · Co-ed summer camp fees                    | 70,332.72         | 47,897.78         | 22,434.94        | 46.84%          |
| 4003 · CO-ED CAMP BUS TRANSPORTATION             | 3,222.35          | 2,114.70          | 1,107.65         | 52.38%          |
| 4011 · Day Camp Fees                             | 344.47            | 2,119.84          | (1,775.37)       | (83.75%)        |
| 4021 · L.I.T. Camp fees                          | 5,829.46          | 6,783.36          | (953.90)         | (14.06%)        |
| 4051 · March Break camp fees                     | 1,059.90          | 0.00              | 1,059.90         | 100.0%          |
| <b>Total Pgm Revenue - Child/Youth</b>           | <b>80,788.90</b>  | <b>58,915.68</b>  | <b>21,873.22</b> | <b>37.13%</b>   |
| <b>Store Revenue</b>                             |                   |                   |                  |                 |
| 4301 · T-Shirt/Sweatshirt sales                  | 420.11            | 485.89            | (65.78)          | (13.54%)        |
| 4303 · Tuck adhoc sales                          | 1.84              | 60.84             | (59.00)          | (96.98%)        |
| 4304 · Souvenir sales                            | 936.29            | 338.14            | 598.15           | 176.89%         |
| 4307 · Tuck adhoc sales - non-taxable            | 1,418.26          | 2,445.13          | (1,026.87)       | (42.0%)         |
| <b>Total Store Revenue</b>                       | <b>2,776.50</b>   | <b>3,330.00</b>   | <b>(553.50)</b>  | <b>(16.62%)</b> |
| <b>Total Income</b>                              | <b>429,403.93</b> | <b>359,073.44</b> | <b>70,330.49</b> | <b>19.59%</b>   |
| <b>Gross Profit</b>                              | <b>429,403.93</b> | <b>359,073.44</b> | <b>70,330.49</b> | <b>19.59%</b>   |
| <b>Expense</b>                                   |                   |                   |                  |                 |
| <b>Administration Expenses</b>                   |                   |                   |                  |                 |
| 6001 · Wages (office admin)                      | 20,154.00         | 11,872.00         | 8,282.00         | 69.76%          |
| 6002 · Directors Stipend                         | 62,922.80         | 58,752.80         | 4,170.00         | 7.1%            |
| 6004 · Senior Program Director                   | 6,000.00          | 6,840.00          | (840.00)         | (12.28%)        |
| 6005 · Bookkeeper wages                          | 4,015.81          | 4,020.00          | (4.19)           | (0.1%)          |
| 6006 · Operations Manager                        | 20,320.00         | 0.00              | 20,320.00        | 100.0%          |
| 6011 · Payroll Taxes (all depts)                 | 16,352.05         | 15,153.85         | 1,198.20         | 7.91%           |
| 6012 · Vacation Pay (all depts)                  | 4,123.99          | 3,844.02          | 279.97           | 7.28%           |
| 6013 · Board & Lodging benefits                  |                   |                   |                  |                 |
| 601301 · Board & Lodging - addition              | (6,000.00)        | (6,000.00)        | 0.00             | 0.0%            |
| 601302 · Board & Lodging - deduction             | 6,000.00          | 6,000.00          | 0.00             | 0.0%            |
| <b>Total 6013 · Board &amp; Lodging benefits</b> | <b>0.00</b>       | <b>0.00</b>       | <b>0.00</b>      | <b>0.0%</b>     |
| 6041 · Workers Comp (all depts)                  | 2,377.96          | 2,223.47          | 154.49           | 6.95%           |
| 6072 · Travel and Moving Allowance               | 92.00             | 576.10            | (484.10)         | (84.03%)        |
| 6081 · Auto Gas (admin)                          | 2,283.26          | 2,773.25          | (489.99)         | (17.67%)        |
| 6111 · Property/Liability Insurance              | 36,108.44         | 34,771.78         | 1,336.66         | 3.84%           |
| 6121 · Office postage                            | 1,300.29          | 1,315.76          | (15.47)          | (1.18%)         |
| 6131 · Office supplies (all depts)               | 1,347.97          | 636.46            | 711.51           | 111.79%         |
| 6141 · Office copier                             | 2,776.64          | 3,399.83          | (623.19)         | (18.33%)        |
| 6151 · Office postage meter                      | 257.28            | 407.08            | (149.80)         | (36.8%)         |
| 6171 · Computer & Communications Equip           | 3,105.59          | 2,196.52          | 909.07           | 41.39%          |
| 6181 · Health care/infirmary                     | 1,252.81          | 279.61            | 973.20           | 348.06%         |

**Gracefield Christian Camp Retreat Centre**  
**Profit and Loss Prev Year Comparison**  
**As of 31 December 2024**

|                                        | Jan - Dec 24      | Jan - Dec 23      | \$ Change          | % Change        |
|----------------------------------------|-------------------|-------------------|--------------------|-----------------|
| 6182 · Safety equipment                | 2,021.22          | 1,484.79          | 536.43             | 36.13%          |
| 6191 · Communications & Internet serv. | 5,558.97          | 4,940.82          | 618.15             | 12.51%          |
| 6201 · Prof. development (directors)   | 2,058.86          | 1,062.73          | 996.13             | 93.73%          |
| 6202 · Staff Training (all depts)      | 213.31            | 977.58            | (764.27)           | (78.18%)        |
| 6204 · Board Expenses                  | 126.80            | 229.77            | (102.97)           | (44.81%)        |
| 6207 · Sustainability Committee        | 9,723.24          | 0.00              | 9,723.24           | 100.0%          |
| 6211 · Publicity & promotion           | 5,583.44          | 2,272.75          | 3,310.69           | 145.67%         |
| 6221 · Memberships/permits             | 2,086.83          | 2,806.94          | (720.11)           | (25.66%)        |
| 6251 · Auto insurance (all depts)      | 1,186.78          | 1,128.23          | 58.55              | 5.19%           |
| 6505 · Fundraising software licences   | 0.00              | 276.79            | (276.79)           | (100.0%)        |
| 6511 · Fundraising events/materials    | 0.00              | 444.63            | (444.63)           | (100.0%)        |
| 6512 · Seasonal Fundraiser Expenses    | 1,320.00          | 38.59             | 1,281.41           | 3,320.58%       |
| 6560 · Payroll advances                | 6.91              | 0.00              | 6.91               | 100.0%          |
| 6991 · Miscellaneous/unclassified      | 158.00            | 190.00            | (32.00)            | (16.84%)        |
| 6999 · Uncategorized Expenses          | 0.00              | 0.00              | 0.00               | 0.0%            |
| 8001 · Bank & Merchant Card charges    | 5,628.68          | 5,434.23          | 194.45             | 3.58%           |
| 8011 · Line of Credit & Interest       | 1,359.96          | 3,091.41          | (1,731.45)         | (56.01%)        |
| 8015 · Registration fees -online       | 3,913.03          | 3,541.80          | 371.23             | 10.48%          |
| 8021 · GST Net expense                 | (439.19)          | 1.26              | (440.45)           | (34,956.35%)    |
| 8022 · QST Net Expense                 | (643.48)          | 65.97             | (709.45)           | (1,075.41%)     |
| 8023 · Ontario sales taxes             | 1,539.21          | 1,374.50          | 164.71             | 11.98%          |
| <b>Total Administration Expenses</b>   | <b>226,193.46</b> | <b>178,425.32</b> | <b>47,768.14</b>   | <b>26.77%</b>   |
| <b>Camp Store</b>                      |                   |                   |                    |                 |
| 7651 · Tuck supplies                   | 1,756.66          | 1,735.22          | 21.44              | 1.24%           |
| 7661 · Souvenir supplies               | 424.29            | 894.50            | (470.21)           | (52.57%)        |
| 7671 · Souvenir Shirts                 | 2,940.44          | 1,704.54          | 1,235.90           | 72.51%          |
| 7681 · Staff theme shirts              | 791.11            | 0.00              | 791.11             | 100.0%          |
| <b>Total Camp Store</b>                | <b>5,912.50</b>   | <b>4,334.26</b>   | <b>1,578.24</b>    | <b>36.41%</b>   |
| <b>Food Services</b>                   |                   |                   |                    |                 |
| 5001 · Wages - kitchen staff           | 14,530.00         | 26,331.00         | (11,801.00)        | (44.82%)        |
| 5051 · Small kitchen equipment         | 162.54            | 847.25            | (684.71)           | (80.82%)        |
| 5061 · Staff Travel - Kitchen          | 297.60            | 0.00              | 297.60             | 100.0%          |
| 5311 · Repairs and kitchen supplies    | 750.56            | 2,231.00          | (1,480.44)         | (66.36%)        |
| 5541 · Food & beverage supplies        | 36,093.27         | 53,163.03         | (17,069.76)        | (32.11%)        |
| 5551 · Propane (cooking) supplies      | 2,364.43          | 2,906.41          | (541.98)           | (18.65%)        |
| <b>Total Food Services</b>             | <b>54,198.40</b>  | <b>85,478.69</b>  | <b>(31,280.29)</b> | <b>(36.59%)</b> |
| <b>Program - Adult/Family</b>          |                   |                   |                    |                 |
| 7006 · Program equipment               | 95.97             | 230.95            | (134.98)           | (58.45%)        |
| 7007 · Program supplies (Community)    | 95.41             | 391.28            | (295.87)           | (75.62%)        |
| 7009 · Program events                  | 325.00            | 0.00              | 325.00             | 100.0%          |
| 7051 · Wages (Group events)            | 0.00              | 0.00              | 0.00               | 0.0%            |
| 7057 · Program expenses - groups       | 0.00              | 161.23            | (161.23)           | (100.0%)        |

**Gracefield Christian Camp Retreat Centre**  
**Profit and Loss Prev Year Comparison**  
As of 31 December 2024

|                                                     | Jan - Dec 24      | Jan - Dec 23       | \$ Change         | % Change        |
|-----------------------------------------------------|-------------------|--------------------|-------------------|-----------------|
| 7059 · Let's Camp Booking Fees                      | 1,027.00          | 794.00             | 233.00            | 29.35%          |
| <b>Total Program - Adult/Family</b>                 | <b>1,543.38</b>   | <b>1,577.46</b>    | <b>(34.08)</b>    | <b>(2.16%)</b>  |
| <b>Program - Child/Youth</b>                        |                   |                    |                   |                 |
| 6701 · Wages (coed summer camp)                     | 23,901.79         | 18,140.00          | 5,761.79          | 31.76%          |
| 6704 · Bus transport (Coed camp)                    | 4,375.00          | 6,617.60           | (2,242.60)        | (33.89%)        |
| 6705 · Staff travel (Coed camp)                     | 0.00              | 196.70             | (196.70)          | (100.0%)        |
| 6706 · Program equipment (Coed camp)                | 194.50            | 1,382.18           | (1,187.68)        | (85.93%)        |
| 6707 · Program supplies (Coed camp)                 | 1,183.84          | 869.99             | 313.85            | 36.08%          |
| 6710 · Out-Tripping                                 | 514.30            | 218.20             | 296.10            | 135.7%          |
| 6721 · Wages - LIT & senior pgm                     | 2,520.00          | 4,500.00           | (1,980.00)        | (44.0%)         |
| 6741 · Wages (Outdoor educ)                         | 400.00            | 5,400.00           | (5,000.00)        | (92.59%)        |
| 6751 · Wages - March Break camp                     | 725.00            | 0.00               | 725.00            | 100.0%          |
| 7817 · Wilderness & Trip Equipment                  | 116.77            | 0.00               | 116.77            | 100.0%          |
| <b>Total Program - Child/Youth</b>                  | <b>33,931.20</b>  | <b>37,324.67</b>   | <b>(3,393.47)</b> | <b>(9.09%)</b>  |
| <b>Property Management</b>                          |                   |                    |                   |                 |
| 6301 · Wages - Maintenance                          | 11,420.00         | 8,405.00           | 3,015.00          | 35.87%          |
| 6302 · Wages-Housekeeping                           | 6,500.00          | 10,592.50          | (4,092.50)        | (38.64%)        |
| 6303 · Housekeeping Services                        | 202.50            | 25.08              | 177.42            | 707.42%         |
| 6361 · Staff travel - Maintenance                   | 229.27            | 0.00               | 229.27            | 100.0%          |
| 6381 · Fuel - tractors, engines                     | 1,277.77          | 2,204.00           | (926.23)          | (42.03%)        |
| 6401 · Housekeeping supplies                        | 5,042.84          | 4,689.37           | 353.47            | 7.54%           |
| 6411 · Repairs & building supplies                  | 14,122.56         | 17,596.57          | (3,474.01)        | (19.74%)        |
| 6414 · Water testing and maintenance                | 10,121.38         | 12,668.00          | (2,546.62)        | (20.1%)         |
| 6421 · Road Maintenance & Snow removal              | 4,343.99          | 3,733.48           | 610.51            | 16.35%          |
| 6431 · Garbage/septic collection                    | 7,703.95          | 8,502.05           | (798.10)          | (9.39%)         |
| 6432 · Trailer permits                              | (747.00)          | 0.00               | (747.00)          | (100.0%)        |
| 6441 · Hydro electricity                            | 21,284.69         | 19,534.00          | 1,750.69          | 8.96%           |
| 6451 · Auto repair & maintenance                    | 2,626.96          | 3,793.63           | (1,166.67)        | (30.75%)        |
| 6471 · Major Equipment                              | 0.00              | 1,503.75           | (1,503.75)        | (100.0%)        |
| 6472 · Furnishings                                  | 1,331.58          | 2,084.10           | (752.52)          | (36.11%)        |
| <b>7813 · Structural Improvement projects</b>       |                   |                    |                   |                 |
| 7813003 · Cabin 3 improvements                      | 268.66            | 146.34             | 122.32            | 83.59%          |
| 7813004 · Cabin 4 improvements                      | 0.00              | 25.04              | (25.04)           | (100.0%)        |
| 7813005 · Cabin 5 improvements                      | 224.95            | 47.24              | 177.71            | 376.19%         |
| <b>Total 7813 · Structural Improvement projects</b> | <b>493.61</b>     | <b>218.62</b>      | <b>274.99</b>     | <b>125.78%</b>  |
| <b>Total Property Management</b>                    | <b>85,954.10</b>  | <b>95,550.15</b>   | <b>(9,596.05)</b> | <b>(10.04%)</b> |
| <b>Total Expense</b>                                | <b>407,733.04</b> | <b>402,690.55</b>  | <b>5,042.49</b>   | <b>1.25%</b>    |
| <b>Net Ordinary Income</b>                          | <b>21,670.89</b>  | <b>(43,617.11)</b> | <b>65,288.00</b>  | <b>149.68%</b>  |
| <b>Other Income/Expense</b>                         |                   |                    |                   |                 |
| <b>Other Income</b>                                 |                   |                    |                   |                 |
| <b>Site development grants</b>                      |                   |                    |                   |                 |
| 4414 · Bitobi Legacy Facility Grants                | 5,576.32          | 0.00               | 5,576.32          | 100.0%          |

**Gracefield Christian Camp Retreat Centre**  
**Profit and Loss Prev Year Comparison**  
**As of 31 December 2024**

|                                            | Jan - Dec 24     | Jan - Dec 23       | \$ Change        | % Change       |
|--------------------------------------------|------------------|--------------------|------------------|----------------|
| <b>Total Site development grants</b>       | 5,576.32         | 0.00               | 5,576.32         | 100.0%         |
| <b>Total Other Income</b>                  | 5,576.32         | 0.00               | 5,576.32         | 100.0%         |
| <b>Other Expense</b>                       |                  |                    |                  |                |
| <b>Capital Maintenance Pgm</b>             |                  |                    |                  |                |
| 7825 · Historic building reno projects     | 0.00             | 1,997.61           | (1,997.61)       | (100.0%)       |
| <b>Total Capital Maintenance Pgm</b>       | 0.00             | 1,997.61           | (1,997.61)       | (100.0%)       |
| <b>Site and Property Development</b>       |                  |                    |                  |                |
| 7870 · Site & Property Dev Projects        | 5,289.31         | 0.00               | 5,289.31         | 100.0%         |
| <b>Total Site and Property Development</b> | 5,289.31         | 0.00               | 5,289.31         | 100.0%         |
| <b>Total Other Expense</b>                 | 5,289.31         | 1,997.61           | 3,291.70         | 164.78%        |
| <b>Net Other Income</b>                    | 287.01           | (1,997.61)         | 2,284.62         | 114.37%        |
|                                            | <b>21,957.90</b> | <b>(45,614.72)</b> | <b>67,572.62</b> | <b>148.14%</b> |

**Gracefield Christian Camp & Retreat Centre**  
**Explanatory Notes to the Financial Statements**  
**As of 31 December 2024**

**Note 1:**

There are 5 available cash accounts: #1001 Desjardins chequing account 13148, #1005 Petty Cash, #1011 Savings Account, #2001 Desjardins Line of Credit & #1499 Undeposited Funds (which includes donations postmarked in 2023 but received very late, or after year-end, and hence not yet deposited in the bank as of the period closing date). The authorized maximum limit on the line of credit is \$70,000 and is used to support the cash flow needs of operations while the camp is still carrying a sizeable accumulated deficit.

**Note 2:**

The Camp is a full member of the Caisse Populaire Desjardins Gracefield credit union with whom we hold all our bank accounts. Account #1004 Desjardins share account reflects the mandatory \$5 held for active membership in the credit union.

**Note 3:**

Accounts receivable #1200 records outstanding customer accounts.

**Note 4:**

Pre-paid expenses #1500 include vendor bills pertaining to the following year, in this case the Camp Brain annual license, but invoiced prior to year-end.

**Note 5:**

Accounts payable #2000 and Visa Desjardins #2002 record outstanding vendor and Visa bills not paid by year-end. Payroll liabilities #2100 records the total of federal and provincial remittances for Q4 not paid prior to December 31st.

**Note 6:**

As a charity the Camp is eligible to claim a rebate of 50% of GST and QST paid. It also retains 40% of sales taxes charged. Until 2023, the rebates claimed and net sales taxes to be remitted until the year-end filing were in various accounts including 2382 and 2240. With effect from 2023, all rebates and payable amounts are calculated at the time transactions are posted and only the QST and GST payable is recorded in Account 2242.

**Note 7:**

From time to time the Camp receives donations from individuals and churches designated for specific purposes. If the initial donation is substantial and expected to take several years to expend, these externally restricted funds are recorded in various 23XX accounts. As the funds are expended for their designated purpose the amount is recorded as revenue in the year the expense was incurred and the balance of each fund reduced accordingly. It is the Board's intent to use such funds for their designated purpose at the earliest opportunity.

The board policy is to add imputed interest at the 1-year GIC rate to any restricted fund, existing for more than a year, with a balance of \$10,000 or more at December 31st. According to this policy interest in the amount of \$359.46 was accrued to account #2312 Capital projects fund (organizations) effective Dec 31st 2024.

**Gracefield Christian Camp & Retreat Centre**  
**Explanatory Notes to the Financial Statements**  
**As of 31 December 2024**

Small designated donations expected to be expended within a year of receipt are held in account #2401 Deferred Revenue. Starting in 2020 customer deposits were reassigned from account #2401 to account #2403 Booking deposits.

**Note 8:**

When well-respected members of the Gracefield Camp community pass away the Camp often receives donations in their memory. If these donations are substantial it is normal practice to set them aside in accounts #2328 and #2329 until consultations with the bereaved families have designated an agreed project.

At the end of 2023 memorial fund balances comprised significant donations in memory of Sandy Higgs-Nesbitt, Dr. Ruth Alison and Doreen Saunders as well as other memorial gifts. Discussions with the respective families and/or friends to determine suitable projects, led to some use in 2024. Further use will be made in 2025.

**Note 9:**

In January 2011 the Presbytery of Ottawa agreed to the proposal from the Westminster congregation that a portion of the proceeds from the sale of the former Erskine Church property be allocated to Gracefield Camp. The relevant portion of the motion approved by Presbytery was:

*"...\$200,000 to Gracefield Christian Camp and Retreat Centre for a meaningful project that honours the legacy of Service and Ministry of the Erskine Congregation".*

Subsequently the designated funds, plus interest, valued at \$204,372.59 were transferred to the consolidated investment portfolio of the Presbyterian Church in Canada to be held on behalf of Gracefield Camp. This fund is under the control of the Gracefield Board of Directors and is considered an internally restricted fund called "The Erskine Legacy Fund".

Due to substantial operating deficits of approximately \$201,000 in the years 2010-2012 the board chose to withdraw a total of \$140,000 from the fund to be able to continue camp operations. The amount withdrawn from the Erskine fund, plus accumulated interest, was initially recorded as a loan. With no prospect of paying down the loan in the foreseeable future, and with the concurrence of the Westminster session, the loan balance of \$143,540.79 at December 31st 2014 was written off by the Board of Directors effective December 31st 2015 and the balance reduced to zero.

No funds were used in 2024. The remaining balance in the Erskine Legacy Fund is recorded as an internally restricted fund #2350.

**Note 10:**

The camp received a one-third portion of the Presbyterian share of the net proceeds from the sale of Camp Bitobi from the Presbytery of Ottawa in May 2017. These funds, in the amount of \$55,750.00, were to be used for renewal of the children's camp cabin-based programmes. With the advent of full congregational sponsorship for each of the five Campers' Cabins, the Board elected to make use of the Bitobi Fund for capital and large maintenance projects beginning in 2021. This fund, under the control of the Gracefield Board of Directors, is considered an internally restricted fund. Grants totalling \$5,576.32 were made from this fund in 2024 and imputed interest of \$380.55 was added as of December 31st, 2024.

**Gracefield Christian Camp & Retreat Centre**  
**Explanatory Notes to the Financial Statements**  
**As of 31 December 2024**

**Note 11:**

Booking Deposits #2403 records customer deposits made for future events and facility rentals. Similarly Kid's Camp Pre-Registration #2404 and Let's Camp Pre-Payments #2405 record deposits for camp registrations and accommodation bookings for 2025 made prior to December 31st, 2024.

**Note 12:**

The Camp was eligible for the Federal Government CEBA loan program to assist organizations suffering from substantially decreased revenues due to the COVID-19 pandemic. The first loan of \$40,000 was received in 2020. A second loan of \$20,000 was received in 2021. The full amount of the outstanding loan was recorded in account #3208 as Long Term Debt. Repayment of \$10,000 of each loan was deemed forgivable and declared as income when the balance of \$40,000 was repaid January 18th, 2024, so that grant was recorded as income during the 2024 financial year.

**Note 13:**

On January 1st 2000 the camp converted their books from the previous Fortune1000/Acomba system used by the external bookkeeper to the Quickbooks accounting software. The opening balance was recorded in account #3000 Opening Balance at that time. The negative balance -\$59,052.83 comprised primarily the balance of the mortgage on White Pine Lodge (\$49,150, paid off by mid-2001) plus the remaining amount of the operating deficit accumulated in the previous three decades of the camp's life (all of which was cleared by the end of 2009).

The net accumulated operating surplus or deficit since opening Quickbooks to the end of the prior year is recorded in account #3900, Retained Earnings. Added to account #3000, Opening Equity Balance, and the current year surplus or deficit yields Total Equity. This stands at (-\$112,093.17) at the end of 2024 due to the \$22,317.36 operating surplus.

**Note 14:**

The Life and Mission Agency, as approved by the Synod of Quebec and Eastern Ontario, allocated a grant of \$17,489.30 from unused Regional Resourcing Grant monies in December of 2024. This was in addition to the Synod Operational Grant.

# Gracefield Christian Camp and Retreat Centre

## Balance Sheet Prev Year Comparison

As of 31 December 2025

|                                       | 31 Dec 25         | 31 Dec 24          | \$ Change          | % Change          |
|---------------------------------------|-------------------|--------------------|--------------------|-------------------|
| <b>ASSETS</b>                         |                   |                    |                    |                   |
| <b>Current Assets</b>                 |                   |                    |                    |                   |
| <b>Chequing/Savings</b>               |                   |                    |                    |                   |
| 1001 · Desjardins bank account #34138 | (76.80)           | (1,687.05)         | 1,610.25           | 95.45%            |
| 1004 · Desjardins share account       | 5.00              | 5.00               | 0.00               | 0.0%              |
| 1005 · Petty Cash                     | 96.00             | 96.00              | 0.00               | 0.0%              |
| 1011 · Savings Acct-34138-TS1         | 54.45             | 53.39              | 1.06               | 1.99%             |
| 2001 · Desjardins Line of Credit      | (2,234.11)        | (15,978.10)        | 13,743.99          | 86.02%            |
| <b>Total Chequing/Savings</b>         | <b>(2,155.46)</b> | <b>(17,510.76)</b> | <b>15,355.30</b>   | <b>87.69%</b>     |
| <b>Accounts Receivable</b>            |                   |                    |                    |                   |
| 1200 · Accounts Receivable            | 9,961.98          | 62.94              | 9,899.04           | 15,727.74%        |
| <b>Total Accounts Receivable</b>      | <b>9,961.98</b>   | <b>62.94</b>       | <b>9,899.04</b>    | <b>15,727.74%</b> |
| <b>Other Current Assets</b>           |                   |                    |                    |                   |
| 1499 · Undeposited Funds              | 5,054.24          | 8,329.92           | (3,275.68)         | (39.32%)          |
| 1500 · Pre-paid expenses              | 6,073.37          | 2,962.62           | 3,110.75           | 105.0%            |
| <b>Total Other Current Assets</b>     | <b>11,127.61</b>  | <b>11,292.54</b>   | <b>(164.93)</b>    | <b>(1.46%)</b>    |
| <b>Total Current Assets</b>           | <b>18,934.13</b>  | <b>(6,155.28)</b>  | <b>25,089.41</b>   | <b>407.61%</b>    |
| <b>TOTAL ASSETS</b>                   | <b>18,934.13</b>  | <b>(6,155.28)</b>  | <b>25,089.41</b>   | <b>407.61%</b>    |
| <b>LIABILITIES &amp; EQUITY</b>       |                   |                    |                    |                   |
| <b>Liabilities</b>                    |                   |                    |                    |                   |
| <b>Current Liabilities</b>            |                   |                    |                    |                   |
| <b>Accounts Payable</b>               |                   |                    |                    |                   |
| 2000 · Accounts Payable               | 4,461.81          | 18,691.80          | (14,229.99)        | (76.13%)          |
| <b>Total Accounts Payable</b>         | <b>4,461.81</b>   | <b>18,691.80</b>   | <b>(14,229.99)</b> | <b>(76.13%)</b>   |
| <b>Credit Cards</b>                   |                   |                    |                    |                   |
| 2002 · Visa Desjardins-MD (0019)      | 2,320.43          | 1,904.53           | 415.90             | 21.84%            |
| <b>Total Credit Cards</b>             | <b>2,320.43</b>   | <b>1,904.53</b>    | <b>415.90</b>      | <b>21.84%</b>     |
| <b>Other Current Liabilities</b>      |                   |                    |                    |                   |
| 2100 · Payroll Liabilities            | 2,739.18          | 2,652.98           | 86.20              | 3.25%             |
| 2303 · Turtle Rock Land Fund          | 331.86            | 331.86             | 0.00               | 0.0%              |
| 2311 · Capital Projects Fund - Ind    | 9,940.27          | 9,940.27           | 0.00               | 0.0%              |
| 2312 · Capital Projects Fund - Org    | 12,466.88         | 13,908.59          | (1,441.71)         | (10.37%)          |
| 2320 · Campership Fund                |                   |                    |                    |                   |
| 2323 · Leadership Development         | 25,543.63         | 0.00               | 25,543.63          | 100.0%            |
| 2320 · Campership Fund - Other        | 28.95             | 0.00               | 28.95              | 100.0%            |
| <b>Total 2320 · Campership Fund</b>   | <b>25,572.58</b>  | <b>0.00</b>        | <b>25,572.58</b>   | <b>100.0%</b>     |
| 2321 · Campership Fund - Ind          | 8,556.33          | 10,819.39          | (2,263.06)         | (20.92%)          |
| 2322 · Campership Fund - org          | 4,880.63          | 2,140.26           | 2,740.37           | 128.04%           |
| 2328 · Memorial Funds - Ind           | 717.12            | 7,678.48           | (6,961.36)         | (90.66%)          |
| 2329 · Memorial Funds - Org           | 175.45            | 1,590.00           | (1,414.55)         | (88.97%)          |
| 2350 · Erskine Legacy Fund            | 1,475.05          | 1,475.05           | 0.00               | 0.0%              |
| 2352 · Camp Bitobi Legacy Fund        | 4,485.34          | 13,032.69          | (8,547.35)         | (65.58%)          |

# Gracefield Christian Camp and Retreat Centre

## Balance Sheet Prev Year Comparison

As of 31 December 2025

|                                    | 31 Dec 25   | 31 Dec 24    | \$ Change  | % Change |
|------------------------------------|-------------|--------------|------------|----------|
| 2401 · Deferred revenue            | 13,250.95   | 13,250.95    | 0.00       | 0.0%     |
| 2403 · Booking deposit             | 1,247.21    | 4,155.21     | (2,908.00) | (69.98%) |
| 2404 · Kid's Camp Pre-Registration | 0.00        | 611.11       | (611.11)   | (100.0%) |
| 2405 · Let's Camp Pre-Payments     | 6,579.54    | 4,114.18     | 2,465.36   | 59.92%   |
| Total Other Current Liabilities    | 92,418.39   | 85,701.02    | 6,717.37   | 7.84%    |
| Total Current Liabilities          | 99,200.63   | 106,297.35   | (7,096.72) | (6.68%)  |
| Total Liabilities                  | 99,200.63   | 106,297.35   | (7,096.72) | (6.68%)  |
| Equity                             |             |              |            |          |
| 3000 · Opening Balance Equity      | (59,052.83) | (59,052.83)  | 0.00       | 0.0%     |
| 3900 · Retained earnings           | (53,399.80) | (75,357.70)  | 21,957.90  | 29.14%   |
| Net Income                         | 32,186.13   | 21,957.90    | 10,228.23  | 46.58%   |
| Total Equity                       | (80,266.50) | (112,452.63) | 32,186.13  | 28.62%   |
| TOTAL LIABILITIES & EQUITY         | 18,934.13   | (6,155.28)   | 25,089.41  | 407.61%  |

# GCCRC 2026 Approved Budget

|                                          | 2025 Year<br>End | 2025<br>Proposed | 2026 as at 06<br>Mar 26 | 2026<br>Approved |                                                 |
|------------------------------------------|------------------|------------------|-------------------------|------------------|-------------------------------------------------|
| <b>Income</b>                            |                  | <b>2.00%</b>     |                         | <b>2.10%</b>     |                                                 |
| <b>Donations</b>                         |                  |                  |                         |                  |                                                 |
| 1509 - Chapel offerings                  | 65               | 203              | 0                       | 66               |                                                 |
| 4014 - Campership donations used -Org    | 0                | 7,000            | 0                       | 7,000            |                                                 |
| 4205 - Individual Donations              | 34,572           | 21,009           | 1,830                   | 15,000           |                                                 |
| 4206 - Institution Donations             | 16,597           | 17,145           | 1,579                   | 15,000           |                                                 |
| 4212 - Designated Donations (Individual) | 6,962            | 5,000            | 0                       | 3,000            | Includes Past Memorial Funds                    |
| 4213 - Designated Donation (Institution) | 49,018           | 8,000            | 0                       | 25,000           | Includes Leadership Dev and Past Memorial Funds |
| 4216 - Multi-Activity-a-thon donations   | 0                | 0                | 0                       | 0                |                                                 |
| 4217 - Lent Fundraiser                   | 0                | 0                | 0                       | 0                |                                                 |
| 4218 - Gracefield Jamboree               | 0                | 0                | 0                       | 0                |                                                 |
| 4219 - Gala dinner donations             | 0                | 0                | 0                       | 0                |                                                 |
| 4220 - Pledged donations                 | 16,506           | 16,505           | 2,746                   | 16,800           |                                                 |
| 4221 - Can Helps/ PayPal/ United Way     | 19,259           | 22,335           | 3,212                   | 20,000           |                                                 |
| 4222 - In-kind donations                 | 1,147            | 0                | 0                       | 0                |                                                 |
| 4414/4516 - Site Development Grants      | 10,143           | 0                | 0                       | 0                | Incl \$8,547 from Bitobi Fund                   |
| 4223 - Seasonal Fundraising              | 0                | 0                | 0                       | 0                |                                                 |
| 4509 - Gracefield Improvement Fund       | 0                | 0                | 0                       | 0                |                                                 |
| <b>Total Donations</b>                   | <b>154,269</b>   | <b>97,197</b>    | <b>9,367</b>            | <b>101,866</b>   |                                                 |
| <b>General Revenue</b>                   |                  |                  |                         |                  |                                                 |
| 4202 - Anniversary revenue               | 0                | 0                | 0                       | 0                |                                                 |
| 4204 - Anniversary history book          | 0                | 0                | 0                       | 0                |                                                 |
| 4208 - Synod Grants                      | 50,467           | 50,467           | 0                       | 47,873           |                                                 |
| 4209 - Presbytery Grants                 | 5,000            | 5,000            | 0                       | 5,000            |                                                 |
| 4214 - PCC National Grants               | 15,000           | 15,000           | 0                       | 0                | Water System Phase 1                            |
| 4407 - Government Grants                 | 15,639           | 8,000            | 0                       | 16,000           | Canada Summer Jobs.                             |
| 4410 - Fundraising grants                | 0                | 0                | 0                       | 0                |                                                 |
| 4411 - Memorial Fund                     | 0                | 0                | 0                       | 0                |                                                 |
| 4801 - Interest Revenues                 | 10               | 0                | 0                       | 0                |                                                 |
| 4850- Forestry Income                    | 0                | 0                | 0                       | 0                |                                                 |
| 4901 - Net sales taxes collected         | 0                | 0                | 0                       | 0                |                                                 |
| 4951 - Other Revenues                    | 1,390            | 0                | 0                       | 0                |                                                 |
| 4999 - Portfolio                         | 0                | 0                | 0                       | 0                |                                                 |
| <b>Total General Revenue</b>             | <b>87,506</b>    | <b>78,467</b>    | <b>0</b>                | <b>68,873</b>    |                                                 |
| <b>Pgm Revenue - Adult</b>               |                  |                  |                         |                  |                                                 |
| 4101 - Community Camp Fees               | 0                | 536              | 0                       | 0                |                                                 |
| 4102 - Community camperships allocated   | 0                |                  | 0                       |                  |                                                 |
| 4111 - Lodge Guest Fees                  | 53,432           | 62,000           | 2,008                   | 55,000           |                                                 |
| 4112 - Lodge Guests Eqpt Rental          | 1,428            | 1,713            | 0                       | 1,458            |                                                 |
| 4113 - Cabin Village Fees                | 2,073            | 6,064            | 0                       | 2,117            |                                                 |
| 4121 - Seasonal Tent/Trailer Fees        | 36,300           | 33,455           | 0                       | 37,500           |                                                 |
| 4122 - Short Term Tent/Trailer Fees      | 8,119            | 8,922            | 0                       | 8,289            |                                                 |
| 4131 - Family Retreat Fees               | 0                | 0                | 0                       | 0                |                                                 |
| 4141 - Group Retreat Fees                | 64,746           | 67,000           | 9,041                   | 65,500           |                                                 |
| 4142 - Group program/equipment rental    | 618              | 1,532            | 0                       | 631              |                                                 |
| 4143 - Day use fees                      | 52               | 112              | 0                       | 53               |                                                 |
| 4145 - Let's Camp Booking Fees           | 817              | 883              | 20                      | 834              |                                                 |
| <b>Total Pgm Revenue - Adult</b>         | <b>167,585</b>   | <b>182,216</b>   | <b>11,069</b>           | <b>171,382</b>   |                                                 |
| <b>Pgm Revenue - Child</b>               |                  |                  |                         |                  |                                                 |
| 4001 - Co-ed Camp Fees                   | 72,340           | 103,000          | 0                       | 85,000           | Assumes ~12% increase in registrations          |
| 4003 - Co-ed Camp Bus Transportation     | 4,611            | 3,286            | 0                       | 5,500            |                                                 |
| 4007 - Camp in a box                     | 0                | 0                | 0                       | 0                |                                                 |
| 4010 - Coed camperships allocated        | 0                | 5,500            | 0                       | 12,000           |                                                 |
| 4011 - Day Camp Fees                     | 291              | 351              | 0                       | 297              |                                                 |
| 4021 - L.I.T. Camp Fees                  | 5,935            | 6,000            | 0                       | 6,060            |                                                 |
| 4041 - Outdoor Education Fees            | 0                | 0                | 0                       | 0                |                                                 |
| 4050 - March break camperships alloc.    | 0                | 0                | 0                       | 0                |                                                 |
| 4051 - March Break camp fees             | 1,113            | 1,500            | 0                       | 1,136            |                                                 |
| 4052 - March Break church day camps      | 0                | 0                | 0                       | 0                |                                                 |
| <b>Total Pgm Revenue - Child</b>         | <b>84,290</b>    | <b>119,637</b>   | <b>0</b>                | <b>109,993</b>   |                                                 |
| <b>Store Revenue</b>                     |                  |                  |                         |                  |                                                 |
| 4301 - T-Shirt / Sweatshirt              | 550              | 428              | 0                       | 562              |                                                 |
| 4302 - Staff T-Shirts                    | 0                | 0                | 0                       | 0                |                                                 |
| 4303 - Tuck adhoc sales                  | 0                | 0                | 0                       | 0                |                                                 |
| 4304 - Souvenirs                         | 229              | 955              | 27                      | 234              |                                                 |
| 4305 - Pay Phone Sales                   | 0                | 0                | 0                       | 0                |                                                 |
| 4306 - Laundromat                        | 0                | 0                | 0                       | 0                |                                                 |
| 4307 - Tuck adhoc sales - non-taxable    | 1,282            | 1,447            | 12                      | 1,309            |                                                 |
| <b>Total Store Revenue</b>               | <b>2,061</b>     | <b>2,831</b>     | <b>39</b>               | <b>2,104</b>     |                                                 |
| <b>Total Income</b>                      | <b>495,711</b>   | <b>480,348</b>   | <b>20,475</b>           | <b>454,219</b>   |                                                 |

# GCCRC 2026 Approved Budget

|                                            |  | 2025 Year<br>End | 2025<br>Proposed | 2026 as at 06<br>Mar 26 | 2026<br>Approved |                                                   |
|--------------------------------------------|--|------------------|------------------|-------------------------|------------------|---------------------------------------------------|
| Expense                                    |  |                  | 2.0%             |                         | 2.1%             |                                                   |
| Administration Expenses                    |  |                  |                  |                         |                  |                                                   |
| 6001 - Wages (office admin)                |  | 18,532           | 20,780           | 0                       | 20,000           |                                                   |
| 6002 - Directors Stipend                   |  | 65,513           | 65,832           | 12,834                  | 66,960           |                                                   |
| 6003 - Interim Camp Director               |  | 0                | 0                | 0                       | 0                |                                                   |
| 6004 - Senior Program Director             |  | 9,600            | 6,000            | 0                       | 10,000           |                                                   |
| 6005 - Bookkeeper wages                    |  | 4,028            | 4,140            | 610                     | 4,190            |                                                   |
| 6006 - Operations Manager                  |  | 18,738           | 20,950           | 0                       | 19,910           | PT Apr - Oct 2026 pending staffing FT posn        |
| 6011 - Payroll Taxes (all departments)     |  | 18,581           | 16,860           | 2,046                   | 19,500           |                                                   |
| 6012 - Vacation Pay (all departments)      |  | 5,046            | 4,252            | 284                     | 5,300            |                                                   |
| 6013 - Board & Lodge benefits              |  | 0                | 0                | 0                       | 0                |                                                   |
| 6021 - Health Insurance (Directors)        |  | 0                | 0                | 0                       | 0                |                                                   |
| 6031 - Pension Plan (Directors)            |  | 0                | 0                | 0                       | 0                |                                                   |
| 6041 - Workers Comp (all depts)            |  | 2,737            | 2,452            | 286                     | 2,850            |                                                   |
| 6071 - Committee Travel (Admin)            |  | 0                | 0                | 0                       | 0                |                                                   |
| 6072 - Travel and Moving Allowance         |  | 1,373            | 250              | 0                       | 250              |                                                   |
| 6081 - Auto Gas (Admin)                    |  | 2,511            | 2,329            | 335                     | 2,564            |                                                   |
| 6091 - Auto Mileage (Admin)                |  | 0                | 0                | 0                       | 0                |                                                   |
| 6101 - Auto Registration (Admin)           |  | 0                | 0                | 0                       | 0                |                                                   |
| 6111 - Property/Liability Insurance        |  | 33,826           | 36,830           | 0                       | 34,536           |                                                   |
| 6121 - Office - Postage (Admin)            |  | 1,773            | 1,326            | 407                     | 1,810            |                                                   |
| 6131 - Office Supplies (Admin)             |  | 1,569            | 1,375            | 0                       | 1,600            |                                                   |
| 6141 - Office - Copier (Admin)             |  | 2,995            | 2,833            | 606                     | 3,058            |                                                   |
| 6151 - Office Postage Meter                |  | 0                | 262              | 0                       | 0                |                                                   |
| 6161 - Office - Accounting (Admin)         |  | 0                | 0                | 0                       | 0                |                                                   |
| 6171 - Computer and Comms Eqpt             |  | 3,096            | 3,168            | 666                     | 3,161            |                                                   |
| 6181 - Health care/infirmary               |  | 781              | 1,278            | 119                     | 797              |                                                   |
| 6182 - Safety Equipment                    |  | 1,938            | 2,061            | 144                     | 1,979            |                                                   |
| 6191 - Communications & Internet services  |  | 7,998            | 5,670            | 1,582                   | 8,166            |                                                   |
| 6201 - Professional Development (Admin)    |  | 1,361            | 2,100            | 137                     | 1,390            |                                                   |
| 6202 - Staff Training                      |  | 569              | 2,400            | 0                       | 581              |                                                   |
| 6203 - Board development                   |  | 0                | 0                | 0                       | 0                |                                                   |
| 6204 - Board Expenses                      |  | 279              | 250              | 0                       | 300              |                                                   |
| 6207 - Gracefield Sustainability Project   |  | 0                | 10,000           | 0                       | 0                |                                                   |
| 6211 - Publicity (Administration)          |  | 1,479            | 3,000            | 166                     | 1,510            |                                                   |
| 6221 - Memberships/Permits (Admin)         |  | 3,069            | 4,000            | 242                     | 3,133            |                                                   |
| 6231 - Audit/Professional Services (Admin) |  | 0                | 0                | 0                       | 0                |                                                   |
| 6251 - Auto Insurance (Administration)     |  | 1,194            | 1,211            | 0                       | 1,219            |                                                   |
| 6505 - Fundraising database                |  | 0                | 0                | 0                       | 0                |                                                   |
| 6511 - Fundraising events promo            |  | 0                | 0                | 124                     | 0                |                                                   |
| 6512 - Seasonal Fundraiser Expenses        |  | 1,370            | 1,370            | 0                       | 1,500            |                                                   |
| 6560 - Payroll Advances                    |  | 0                | 0                | 0                       | 0                |                                                   |
| 6991 - Miscellaneous (Admin)               |  | 147              | 200              | 0                       | 200              |                                                   |
| 6992 - AR/AP charge expenses               |  | 0                | 0                | 0                       | 0                |                                                   |
| 7061 - Wages - Corporate Training          |  | 0                | 0                | 0                       | 0                |                                                   |
| 8001 - Bank & Interest Charges (Admin)     |  | 4,939            | 5,740            | 935                     | 5,043            |                                                   |
| 8011 - Line of Credit Charges              |  | 2,697            | 1,500            | 55                      | 2,754            |                                                   |
| 8015 - Registration Fees Online            |  | 1,546            | 3,991            | 375                     | 1,578            |                                                   |
| 8021 - GST Net expense                     |  | 0                | 0                | 0                       | 0                |                                                   |
| 8022 - QST Net Expense                     |  | 1,150            | 0                | 0                       | 0                | Changes in attributing Sales Taxes effective 2023 |
| 8023 - Ontario Provincial Sales Tax        |  | 1,913            | 1,571            | 16                      | 1,953            |                                                   |
| 8024 - Property Taxes                      |  | 0                | 0                | 0                       | 0                |                                                   |
| 8025 - School Taxes                        |  | 0                | 0                | 0                       | 0                |                                                   |
| 8026 - In-kind Donation Expense            |  | 0                | 0                | 0                       | 0                |                                                   |
| 8100 - Camp Anniversary                    |  | 0                | 0                | 0                       | 0                |                                                   |
| 8105 - Anniversary History Book            |  | 0                | 0                | 0                       | 0                |                                                   |
| Other Administrative Expenses              |  | 96               | 250              | 0                       | 250              |                                                   |
| Total Administration Expenses              |  | 222,444          | 236,231          | 21,969                  | 228,043          |                                                   |
| Camp Store                                 |  |                  |                  |                         |                  |                                                   |
| 7651 - Tuck Supplies                       |  | 1,449            | 1,792            | 0                       | 1,479            |                                                   |
| 7661 - Souvenir Supplies                   |  | 444              | 432              | 0                       | 453              |                                                   |
| 7671 - Souvenir Shirts                     |  | 2,795            | 2,999            | 0                       | 2,854            |                                                   |
| 7681 - Staff T-Shirts                      |  | 1,490            | 808              | 0                       | 1,521            |                                                   |
| 7691 - Phone cards                         |  | 0                | 0                | 0                       | 0                |                                                   |
| Total Camp Store                           |  | 6,178            | 6,031            | 0                       | 6,308            |                                                   |
| Food Services                              |  |                  |                  |                         |                  |                                                   |
| 5001 - Wages - Kitchen Staff               |  | 21,414           | 24,580           | 5,688                   | 22,740           |                                                   |
| 5003 - Chef Services                       |  | 0                | 0                | 0                       | 0                |                                                   |

# GCCRC 2026 Approved Budget

|                                          | 2025 Year<br>End | 2025<br>Proposed | 2026 as at 06<br>Mar 26 | 2026<br>Approved |                                                                |
|------------------------------------------|------------------|------------------|-------------------------|------------------|----------------------------------------------------------------|
| 5051 - Small Kitchen Equipment           | 470              | 300              | 0                       | 500              |                                                                |
| 5061 - Staff Travel - Kitchen            | 477              | 304              | 0                       | 500              |                                                                |
| 5171 - Major kitchen equipment           | 500              | 500              | 2,687                   | 500              |                                                                |
| 5311 - Repairs & Kitchen Supplies        | 3,078            | 1,350            | 0                       | 3,143            |                                                                |
| 5541 - Food & Beverage Supplies          | 31,870           | 41,000           | 1,989                   | 32,539           |                                                                |
| 5545 - Food & Beverage Groups            | 0                | 0                | 0                       | 0                |                                                                |
| 5551 - Propane (Cooking) Supplies        | 2,208            | 3,000            | 584                     | 2,254            |                                                                |
| 6541 - Fundraising Dinner Supplies       | 0                | 0                | 0                       | 0                |                                                                |
| <b>Total Food Services</b>               | <b>60,017</b>    | <b>71,034</b>    | <b>10,948</b>           | <b>62,176</b>    |                                                                |
| <b>Program - Adult/Family</b>            |                  |                  |                         |                  |                                                                |
| 7001 - Wages (Community Camp)            | 0                | 0                | 0                       | 0                |                                                                |
| 7004 - Fuel expenses (Community Camp)    | 55               | 0                | 0                       | 0                |                                                                |
| 7006 - Program Equipment                 | 299              | 250              | 0                       | 300              |                                                                |
| 7007 - Program Supplies (Community Camp) | 0                | 450              | 0                       | 250              |                                                                |
| 7009 - Program Events                    | 0                | 350              | 0                       | 350              |                                                                |
| 7033 - Honoraria (Retreats)              | 0                | 0                | 0                       | 0                |                                                                |
| 7051 - Wages (Group Rentals)             | 1,100            | 0                | 0                       | 1,000            |                                                                |
| 7054 - Bus Transport - Groups            | 0                | 0                | 0                       | 0                |                                                                |
| 7057 - Program Expenses - Groups         | 14               | 160              | 0                       | 100              |                                                                |
| 7059 - Let's Camp Booking Fees           | 857              | 1,315            | 191                     | 875              |                                                                |
| <b>Total Program - Adult/Community</b>   | <b>2,325</b>     | <b>2,525</b>     | <b>191</b>              | <b>2,875</b>     |                                                                |
| <b>Program - Child/Youth</b>             |                  |                  |                         |                  |                                                                |
| 6701 - Wages (Co-ed Camp)                | 35,717           | 24,000           | 0                       | 27,400           |                                                                |
| 6703 - Honoraria (Co-ed Camp)            | 0                | 0                | 0                       | 0                |                                                                |
| 6704 - Bus Transport (Co-ed Camp)        | 6,859            | 5,600            | 0                       | 7,003            |                                                                |
| 6705 - Staff Travel (Co-ed Camp)         | 0                | 200              | 0                       | 200              |                                                                |
| 6706 - Program Equipment (Co-ed Camp)    | 120              | 1,000            | 0                       | 500              |                                                                |
| 6707 - Program Supplies (Co-ed Camp)     | 2,694            | 1,625            | 0                       | 2,750            |                                                                |
| 6708 - Program - Horse Riding            | 0                | 0                | 0                       | 0                |                                                                |
| 6709 - Program - Aerial trek             | 0                | 0                | 0                       | 0                |                                                                |
| 6710 - Program - Out Tripping            | 70               | 524              | 0                       | 71               |                                                                |
| 6721 - Wages - LIT                       | 9,382            | 4,500            | 0                       | 7,500            |                                                                |
| 6723 - Honoraria LIT                     | 0                | 0                | 0                       | 0                |                                                                |
| 6725 - Staff Travel (LIT)                | 0                | 0                | 0                       | 0                |                                                                |
| 6727 - Program Supplies (LIT)            | 64               | 500              | 0                       | 500              |                                                                |
| 6741 - Wages (Outdoor Education)         | 0                | 7,140            | 0                       | 5,500            |                                                                |
| 6743 - Honoraria (Outdoor Education)     | 0                | 0                | 0                       | 0                |                                                                |
| 6745 - Staff Travel (Outdoor Education)  | 0                | 0                | 0                       | 0                |                                                                |
| 6751 - Wages - March Break               | 1,000            | 750              | 0                       | 750              |                                                                |
| 6754 - Bus Transport - March Break       | 0                | 0                | 0                       | 0                |                                                                |
| 6755 - Staff Travel - March Break        | 0                | 0                | 0                       | 0                |                                                                |
| 6756 - Program Equipment - March Break   | 0                | 50               | 0                       | 50               |                                                                |
| 6757 - Program Supplies - March Break    | 0                | 50               | 0                       | 50               |                                                                |
| 7662 - Staff/Camper Photo Souvenirs      | 0                | 0                | 0                       | 0                |                                                                |
| 7816 - Canoe Equipment                   | 0                | 0                | 0                       | 0                |                                                                |
| 7817 - Wilderness Site Equipment         | 1,770            | 125              | 0                       | 1,200            |                                                                |
| <b>Total Program - Child/Youth</b>       | <b>57,676</b>    | <b>46,064</b>    | <b>0</b>                | <b>53,474</b>    |                                                                |
| <b>Property Management</b>               |                  |                  |                         |                  |                                                                |
| 6301 - Wages - Maintenance               | 12,700           | 10,000           | 0                       | 14,000           |                                                                |
| 6302 - Wages - Housekeeping              | 6,500            | 17,000           | 800                     | 9,500            |                                                                |
| 6303 - Housekeeping Services             | 2,750            | 250              | 0                       | 4,000            |                                                                |
| 6361 - Staff travel - Maintenance        | 725              | 250              | 107                     | 800              |                                                                |
| 6381 - Fuel - Tractors/Engines           | 386              | 2,000            | 0                       | 2,000            | Tractor off road for most of 2025 and part of 2024.            |
| 6401 - Housekeeping Supplies             | 3,795            | 5,144            | 359                     | 3,875            |                                                                |
| 6411 - Repairs & Building Supplies       | 9,374            | 14,405           | 202                     | 10,000           |                                                                |
| 6414/7823 - Water Services               | 28,304           | 10,323           | 743                     | 10,500           | 2025 includes \$18.4K Phase 1 Project                          |
| 6421 - Road Maintenance                  | 3,838            | 4,431            | 3,590                   | 3,919            |                                                                |
| 6431 - Garbage/Septic Collection         | 8,311            | 7,858            | 0                       | 8,486            |                                                                |
| 6432 - Trailer Permits                   | -1,070           | 0                | 0                       | -1,092           |                                                                |
| 6441 - Hydro Electricity                 | 23,001           | 21,711           | 5,794                   | 23,484           |                                                                |
| 6451 - Auto Repair & Maintenance         | 4,746            | 2,680            | 0                       | 4,846            |                                                                |
| 6452 - Vehicle Depreciation/Purchase     | 0                | 0                | 0                       | 0                |                                                                |
| 6471 - Major Maintenance Equipment       | 0                | 0                | 0                       | 0                |                                                                |
| 6472 - Furnishings                       | 647              | 1,359            | 0                       | 661              |                                                                |
| 7813/7825/7870/7871 - Building Projects  | 10,878           | 20,000           | 0                       | 10,000           | Cabins & Pavillion Roof in 2025. Cabins & Station Roof in 2026 |
| <b>Total Property Management</b>         | <b>114,885</b>   | <b>117,411</b>   | <b>11,595</b>           | <b>104,977</b>   |                                                                |
| <b>Total Expense</b>                     | <b>463,525</b>   | <b>479,296</b>   | <b>44,703</b>           | <b>457,853</b>   |                                                                |
| <b>Net Operating Income</b>              | <b>32,186</b>    | <b>1,052</b>     | <b>-24,228</b>          | <b>-3,634</b>    |                                                                |

21 April 2026

To:

Board of Directors, Gracefield Christian Camp & Retreat Centre;  
Presbytery of Ottawa;  
Synod of Quebec & Eastern Ontario:

On the basis of the information provided the Voluntary Review Committee has reviewed the Balance Sheet and the Profit & Loss statement (including actual versus budget) of Gracefield Christian Camp & Retreat Centre as at December 31st, 2025, and for the 12 months then ended.

Our review followed the guidelines recommended for volunteer review committees in the Presbyterian Church in Canada Congregational Treasurer's Handbook (revised 2022), section 13.0 "Auditing the Records". We have found the financial statements to be kept accurately and with appropriate documentation, and we have not found any items of concern in this process. Our review was based primarily on the data entered in the shared drive files to which we were given access and questions answered at a meeting Saturday, 18<sup>th</sup> of April with the Gracefield Camp Director, Bookkeeper and Treasurer and via email queries.

The Review committee has made some recommendations to the Board of Directors which we hope will assist with future record-keeping (copy attached below for the GCCRC Board).

We commend Marianne Rasmus, Mark Hamilton and Brian Laughton for their efforts and the quality of their records.

We have not performed either a professional audit or a review engagement in respect to these financial statements and accordingly we express no assurance thereon. Readers are cautioned that these statements may not be appropriate for some purposes.

Respectfully submitted,

*Diana Mahaffy*  
*Brian Graham*

## **2025 Voluntary Review Recommendations**

1. Treasurer to contact CRA regarding possible rebate of HST for purchases made in Ontario.
2. Please correct the difference reported between accounts # 2312 and #2401 on the Balance Sheet and on the Designated Donations Report. Note this apparent discrepancy also appears in reports from past years.
3. Going forward, please provide a copy of the GST/QST report submitted to Revenu Québec for review.
4. Going forward, we suggest that Accounts Receivable be reviewed periodically throughout the year.
5. We recommend that the GCCRC Board prepare a policy or procedure describing local controls such as number of approvals required for cheques and electronic payments, spending limits, how payroll is approved, frequency of financial review, etc.

Marc-Philippe Laurin (Chair, Nominating Committee), Jenny De Melo (Vice Chair, Personnel), Debi Brown (Secretary), Paul Wu (Treasurer, and Finance Committee), Ben Goldsmith (Executive), Joan Coulter (Program and Guest Services Chair), George Herbert (Property Chair), Alex Heath (Sustainability Committee Chair), Janet Gellately (FDCC Committee), John Simpson, Joseph Barnhardt, Isabel Chatelain, Manon Campbell, Robinson Orume.

Year-Round Staff: Mark Hamilton (Managing Director), Marianne Rasmus (Bookkeeper)  
Fall Season Contracted Staff: Gordon Richardson (Operations Manager), Anna Godbout (Guest Services/Retreat Cook)

Nominating Committee 2025/26: Ruth Draffin, Brian Laughton, Owen Mahaffy  
(Presbytery Representative)

We are pleased to begin this year with the same full slate of board members as we had last year. Gracefield has been truly fortunate to have Mark Hamilton serving as managing director, offering steady guidance and investing countless hours in support of the camp's mission this summer. The work of camp ministry is challenging, and we are deeply grateful to God for placing in our midst such a devoted and faithful servant of Christ.

As part of the board's annual regular business, we reflect on our summer and consider the feedback received from staff, volunteers, parents, campers and guests. In light of this practice we are reviewing this fall a number of our policies and staff hiring procedures. The Board is also reviewing its policy and procedures for our volunteers, including chaplains, to ensure that they are current, clear and that they reflect the mission and values of GCCRC and the Presbyterian Church in Canada.

### **Staffing and Volunteers**

As has been our practice for the past number of years our staff Bible studies have focused on the Gospel of John. Being part of camp staff is in many cases a first step towards future leadership roles for many of the staff members. Our prayer is that they will continue to grow in their faith in Jesus Christ as their Lord and Saviour, and in their leadership skills.

Overall, we were blessed to have a good summer season with a very committed summer staff team. Our Summer Staff consisted of 18 program staff.

Neeve Colley (Base Camp Director), Isla Munnik (Co-LIT Director), Caroline Nordahl (Co-LIT Director), Jude Chatelain (Wilderness Director), Eben Ypma (Counsellor), Leo Munnik (Counsellor), Carter McIntyre (Counsellor), Luke Ross (Counsellor), Maddy McGruther (Counsellor), Harrison Carter-Hayes (Counsellor), Isabel Hammond (Counsellor), Indi Wrobel (Counsellor), Amanda Manyere (Counsellor) Madilyn Young

(Program Support/Guest Services), Benjamin Carter-Hayes (Program Support), Lucy White (Lifeguard & Program Support), Jack Vezina (Lifeguard & Program Support), Luciano Riccioppo (Lifeguard & Program Support).

Our Operations team was led by Gordon Richardson (Operations Manager). We had 8 staff members spread across the various roles along with numerous volunteers. Anna Godbout (Guest Services), David Sullivan (Head Cook), Micah Pinck (Assistant Cook), Leland Baker (Assistant Cook), Ollin Flores (Assistant Cook), Alice Bunyip (Housekeeping), Mark Munroe (Maintenance), Brendan Robinson-Hayes (Groundskeeping), Sam Vezina (Groundskeeping).

In addition to the summer staff, we also had many numerous additional volunteers who helped in a variety of ways and who played significant roles in keeping the camp running this summer. It is impossible to name all those who contribute to the ministry but please know that each person's contribution is making a difference and is greatly appreciated.

Our First Aid volunteers were Isabel Chatelain, Morgan Dalton, Christina Robinson and Joan Coulter. Our volunteer Chaplains were Chris Clarke, Paul Wu, Heather Paton, William & Christine Ball, Sunjay Henry and Meg Patterson. In addition to her week as chaplain, Meg, coordinates our chaplains each year and serves on our Program and Guest Services Committee.

Our Sunday chapel services were generally led by the Managing Director, and Chris Clarke who led this year on Westminster Sunday, August 16th.

Anna Godbout is again staying on in the fall to work remotely in Guest Services and will also be onsite to cook for most retreat groups. There are spaces available for retreat groups in November. If any congregations wish to book their retreat please contact Anna [info@gracefieldcamp.ca](mailto:info@gracefieldcamp.ca).

Gordon Richardson has been our Operations Manager for the past three summers and will continue into the fall in that role. We appreciate Gord's dedication and hard work to move projects forward and keep the day to day running of camp happening. Alice Bunyip will continue with Housekeeping until just after Thanksgiving weekend. Neeve Colley and Jude Chatelain will return as needed to run programs for retreat groups. This is a very helpful bridge between our summer and fall seasons. It helps us to prepare for the fall and complete some projects that we started this summer.

## **Program**

Our Children and Youth overnight camps used a curriculum called "In the Wilderness". Wilderness is a time or place where we encounter what is new, strange, scary, lonely, unknown or mysterious. The wilderness is a wild and beautiful time and place where we can discover the sacred within each person and all creation. The wilderness can inspire

us and guide us, assuring us of God's constant presence. As the Spirit guides us through the wilderness, we find what we need to face our fears and the very real challenges that impact our world. The wilderness teaches us the importance of community and the ways we navigate challenges together. The wilderness reveals our strengths, growing edges, and potential as God equips us for the unknown still to come. The wilderness awaits us all, and God meets us there.

During our Sunday Chapel services, we spent the first 4 weeks learning that the greatest question of all that we must ask ourselves is whether we are putting Jesus first in our lives. We learned that if we seek first the Kingdom of God this year then every other area of life will fall in line. We also spent time learning about Christ centered community and turned the focus away from ourselves to one another.

### **Overnight Camps**

- We ran 11 sessions of overnight Children & Youth camps spread over a 5 week period. We were pleased to welcome 154 campers this year.
- We were encouraged by the growth and development of this year's staff team, especially the program team.
- Our Campership Fund was used this summer to ensure that as many children as possible could attend camp. Along with a Leadership development campership that is helping to grow our leadership development program.
- In addition to the above camperships, we had multiple campers take advantage of funds available through Presbytery (via the Worship & Witness, and the Mission committees), along with churches from all three Presbyteries.
- We partnered with Angel Tree to provide a camp experience for children who have a parent that is incarcerated.
- We desire to see continued growth in the camper numbers and engagement next year!

### **Adult & Family Camping**

- During the summer of 2026 we had over 155 bookings, with 600 nights booked at camp. Jolly Roger with its separate A and B suites was again our most used summer building with 110 nights booked.
- Bookings for 2027 open on October 15th, with a minimum stay of 7 nights. Bookings for shorter stays will open next April.

### **Group Retreats**

- As we have already transitioned into the fall program, GCCRC is busy! We are currently booked to host 7 retreat groups, our annual Thanksgiving weekend community time, and a volunteer work weekend held on October 16-18. There are weekends available for booking in November and we are also booking for winter 2026 retreats. Contact [info@gracefieldcamp.ca](mailto:info@gracefieldcamp.ca) to inquire about booking your retreat groups today!

- These group retreats are a very important aspect of Gracefield's ministry and are a significant source of our camp revenue. We are still seeing growth in revenue from retreat groups.

### **Health & Safety**

Over the course of the summer, we were blessed to avoid having any major accidents or injuries. We are grateful for our volunteer first aiders who helped the staff to take care of bumps and wasp stings.

Beach water testing for 2026 was again excellent as we received top marks for the beach water quality in both July and August.

Drinking water testing continued without any significant issues this summer. Our system is working well.

### **Property**

**Fall Work Weekend – October 16-18.** Anyone interested in taking part in these weekends should contact Gordon at [operations@gracefieldcamp.ca](mailto:operations@gracefieldcamp.ca)

Campers continue to enjoy the cabins which have been worked on by our cabin sponsor churches, Knox Manotick, Parkwood, Trinity, Knox Ottawa and St. Stephen's. We greatly appreciate all the work and financial investment that these churches have done.

This is a large property that takes a large amount of time and energy to maintain. We are grateful for all the staff and volunteers that work so hard to keep our momentum going in the right direction as we seek to see this piece of creation used for God's glory.

With 280 acres and so many buildings there is always a need for practical help with our property and facilities maintenance. The staff carry much of this responsibility through the summer, but we are in need of volunteers who can be active in supporting and providing expertise in the stewardship of this beautiful location at other times of the year.

So far this year we have done renovations to the cottage to add a third bedroom, along with a patio door and a deck. We did some fairly significant work to improve our roads around camp, and the municipality has also done work to remove much of the pot hole filled pavement sections of chemin du lac pacquin.

### **Fundraising, Communications & Marketing**

Our FDCC (Fund Development and Communications Committee) is in need of volunteers to fill out some teams with smaller workloads and shorter timelines to help keep the positive momentum going!

## **Donations**

Gracefield camp ministry cannot operate without the generosity of individuals and churches who give faithfully to the work of ministry at Gracefield. In many ways it is a treasure waiting to be discovered with camping, its many walking trails, a paved path nearby to cycle on, and a beautiful lake and forest to enjoy all year around. We are so grateful to each and every person who contributes to the ministry at Gracefield Christian Camp and Retreat Centre. Regular donations are particularly helpful in managing our ongoing financial stability. In the plans for the coming months are efforts to reignite our Gracefield Guardian program to see more people donating monthly to the ministry of the camp. So far in 2026 donations are down fairly significantly. We trust and pray that God will continue to touch people's hearts to donate to the work here at GCCRC.

## **Conclusion**

The Board is deeply thankful for the Presbytery of Ottawa, whose guidance and oversight on behalf of the Synod of Quebec and Eastern Ontario has been a true blessing.

It is encouraging to see newcomers discovering and taking part in all that Gracefield has to offer. We believe Gracefield is truly a gift from God, and we warmly invite both congregations and individuals to visit this fall and winter to experience it. The beauty and fellowship found at Gracefield are blessings meant to be shared.

Respectfully submitted,

Marc-Philippe Laurin,  
Chair.

## CAMP D'ACTION BIBLIQUE – SEPTEMBER 2026

The camp continues to move forward with your support and prayers. The following updates are submitted to the Synod of Quebec and Eastern Ontario for your information and consideration.

1. Camp Committee. The camp committee last met on August 29<sup>th</sup>, 2026, and the Presbytery of Quebec on September 12<sup>th</sup>, 2026.
2. Part-time positions. Randy Johnston continued as Executive Director. Katie Polley and Amber Redburn-Bean did an excellent job as summer camp directors for 3 weeks each. Indications are that Randy, Katie, Amber and Gary Johnston (maintenance) are planning to return in 2027. Ann Redburn, our cook for many years, has indicated she will not return next year.
3. Campers. A total of 133 campers enjoyed CAB this past summer, including 16-day campers during the Junior weeks, down slightly from 2025.
4. Summer Staff. In 2026 we had some returning staff mixed with new volunteers. There were 33 different staff (totaling 103 staff weeks including training, 114 weeks including USG). Michael Germain was Chaplain for all five camps. The support from the camp committee to running the summer program this year was again very good.
5. United Spirit Group. What a great way to start the summer. A busy United Spirit Group week with a total of 99 people (68 campers, 20 staff and 11 CAB support staff) was successfully conducted in the last week of June. Indications are they were happy and plan to return for one week in 2027.
6. Rentals. There were two rental periods that did not have a group. There are some opportunities for groups from the Presbytery of Montreal or Quebec to use the camp.
7. Solid partnership. The partnership was continued with Mission Nouvelle Générations on the South Shore of Montreal. They sent us 39 campers during the summer. They hope to send up to 50 campers in 2027 over a five-week period but have been asked to try to have about 5 for Junior 3 and Youth 2 weeks.
8. Curriculum. The summer program was provided by the PCC. The theme for 2026 was "Secrets of the Kingdom". The product purchased by the Presbyterian Church in Canada in 2012. The 2026 program "In the Wilderness" was reviewed for use in 2027.
9. Camp opening and maintenance. The preparation, spring clean-up and opening of the camp was led by Gary Johnston and Denis Ashby. William Randlett assisted where required. The amount of "tender loving care" our buildings and property needs are never ending. Unplanned expenses include much preventive maintenance and much needed painting touch-ups. Gary Johnston, and Adria Williams did weekly maintenance. Billy

assisted with replacement of the kitchen door. Michel Randlett took care of turning on the water and did some odd jobs. It was good to have the help.

10. Maintenance plans this fall 2026 include:

- (1) Pumping the septic system; and
- (2) Installation of fire suppression system over the stoves.

11. Kitchen. The plans for a new kitchen are being rescoped to fit within available funding.

12. Purchases. Summer 2026 included several unplanned purchases:

- (1) 2 gas stoves;
- (2) Washer and dryer;
- (3) Freezer; and
- (4) John Deere (lawn tractor).

13. Water testing. Gary does all the preparation and submission of samples of drinking water for testing. Water testing this past summer was very expensive and required a some of extra tests to satisfy Provincial requirements.

14. CAB websites - <http://www.cabqc.ca/>. The camp Facebook page is being used by staff and campers much more than in past years. The new CAB webpage worked exceptionally well and received many positive reviews. Several new pages will be created over the winter.

15. Inspections. The fire inspection raised only minor concerns which were quickly corrected. The QCA conducted their 3-year inspection and found minor observations which are being resolved. The kitchen inspection was also very good.

16. Service Canada. CAB again applied to Service Canada to get funding to employ students as part of the CAB staff team. For the third year in a row, we did not receive any support. We'll try again next year. It is hoped the new Member of Parliament can find an opportunity to visit the camp.

17. Financial Statement. The camp continues to be in a good financial position. Attached is the August 31<sup>st</sup>, 2026, financial statement.

18. 2027 Robert Fund. Request the Presbytery of Quebec support for the 2027 Robert Fund request for \$5,000 (or entire amount if no other requests are received) on behalf of Camp d'action biblique. The completed paperwork, including the Presbytery of Quebec support September 12<sup>th</sup>, is attached for your consideration.

19. 2027 Regional Resourcing Requests. The paperwork required for three regional resourcing requests was supported by the Presbytery of Quebec at June 27<sup>th</sup> meeting is attached for your consideration.

20. 2027 Schedule. The plan will be to run another 7-week CAB schedule next summer. United Spirit Group week, followed by one week of staff training, then by 5 camper weeks.

21. The 2026 request for Synod of Quebec and Eastern Ontario support to the Camp d'action biblique annual youth retreat is attached for your review and consideration.

22. Past & Future. My 27<sup>th</sup> summer completed with the camp committee. I continue to be encouraged and motivated by what we've accomplished in 78+ years of camping in the Presbytery of Quebec and Montreal. This has been achieved through the excellent cooperation of many individuals and organizations over the years. Camp d'action biblique is well positioned to seize the immense opportunity that lies ahead. The recent addition of some local support is encouraging.

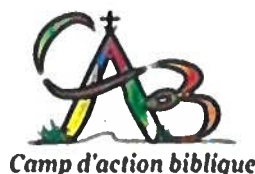
23. If you have any questions, please do not hesitate to call.



C.A. Dewar September 14<sup>th</sup>, 2026  
Director General (Convenor) / Secretary  
Camp d'action biblique  
(613) 822-9881 (Home) (613) 614-9224 (Cellular)

Enclosures: 5

1. Financial Statement – August 31<sup>st</sup>, 2026
2. 2027 – Schedule
3. 2027 – Robert Fund and Regional Resourcing Requests
4. 2026 – Request for Synod Support Camp d'action biblique Retreat
5. 2026 – Summer in Pictures (2 and 6 per page) will be sent to Gord separately for Synod Webpage



**CAMP D'ACTION BIBLIQUE - EXPENSES 2025**

|    |                                                      |           |                   |
|----|------------------------------------------------------|-----------|-------------------|
| 2  | Hydro Quebec                                         | \$        | 4,890.97          |
| 3  | Propane                                              | \$        | 660.00            |
| 4  | Telephone & internet                                 | \$        | 875.50            |
| 5  | Postage / Stationary / Photocopying                  | \$        | 613.24            |
| 6  | Property (misc repairs / buildings upkeep)           | \$        | 5,101.84          |
| 7  | Pharmacy - First Aid - training                      | \$        | 258.81            |
| 8  | Food - Maxi / Tuck                                   | \$        | 12,914.88         |
| 9  | Water Testing + Aquatech                             | \$        | 2,171.63          |
| 10 | Honorariums - Staff                                  | \$        | 42,375.00         |
| 11 | Honorariums - Executive Director                     | \$        | 13,100.00         |
| 12 | Honorariums - Maintenance (Opening)                  | \$        | 900.00            |
| 13 | Honorariums - Maintenance (Denis - closing)          | \$        | 1,760.00          |
| 14 | Honorariums - Maintenance (Gary)                     | \$        | 10,750.00         |
| 15 | Travel - Staff (Ex Dir & Committee)                  | \$        | 3,076.19          |
| 16 | Fire Extinguishers                                   | \$        | 417.91            |
| 17 | Septic (pumping + repairs)                           | \$        | 1,142.44          |
| 18 | Insurance                                            | \$        | 12,766.08         |
| 19 | Return of Registration Fees                          | \$        | 1,280.00          |
| 20 | Cleaning - Housekeeping - Supplies (Cherbourg)       | \$        | 1,638.26          |
| 21 | CITQ - QCA - CCI                                     | \$        | 1,554.84          |
| 22 | T shirts / Hats / Water Bottles                      | \$        | 1,858.22          |
| 23 | Program (gonflable / bowling / kayaking / fish)      | \$        | 4,266.23          |
| 25 | Cheque Returned NSF                                  |           |                   |
| 26 | New Dock                                             | \$        | 2,997.46          |
| 27 | Sports equipment (including 6 paddleboards)          | \$        | 1,003.44          |
| 28 | New Kitchen - Project Management planning            | \$        | 3,000.00          |
| 29 | Pond Wall & Dam repairs                              | \$        | 3,750.69          |
| 30 | Dredging                                             | \$        | 3,978.14          |
| 31 | 4 wheeler repairs                                    | \$        | 419.34            |
| 32 | Mattress Covers                                      | \$        | 316.16            |
| 33 | Picnic tables                                        | \$        | 530.00            |
| 35 | Domain Name, web hosting, web design                 | \$        | 547.10            |
| 36 | Mission Nouvelle Generations                         | \$        | -                 |
| 37 | Bank charges / fees / returned cheque                | \$        | 90.00             |
|    |                                                      | <b>\$</b> | <b>141,004.37</b> |
| 37 | St. Andrew's Melbourne Advance                       | \$        | -                 |
| 38 | <b>Sent to Presbytery of Quebec for Tax Receipts</b> | \$        | 2,576.35          |
|    |                                                      | <b>\$</b> | <b>143,580.72</b> |
|    | <b>Expenses 2025</b>                                 | <b>\$</b> | <b>143,580.72</b> |

# CAMP D'ACTION BIBLIQUE

## Camp Operating Income / Donations / Misc - 2025

|                                                             |                      |
|-------------------------------------------------------------|----------------------|
| <b>Camp Operating Income</b>                                | <b>\$ 28,960.00</b>  |
| Camper dues week 1 (Youth I)                                | \$ 9,055.00          |
| Camper dues week 2 (Bil Jr 1)                               | \$ 4,465.00          |
| Camper dues week 3 (Bil Jr 2)                               | \$ 3,455.00          |
| Camper dues week 4 (Bil Jr 3)                               | \$ 4,545.00          |
| Camper dues week 5 (Youth II)                               | \$ 6,625.00          |
| Retreat                                                     | \$ 815.00            |
| <b>Donations</b>                                            | <b>\$ 75,701.20</b>  |
| Presbytery of Montreal                                      | \$ 650.00            |
| Presbytery of Quebec                                        | \$ 1,000.00          |
| Synod of QC and Eastern ON                                  | \$ 32,322.00         |
| The Presbyterian Church in Canada                           | \$ 14,840.00         |
| Various Churches / Organizations (7)                        | \$ 17,688.20         |
| Various Individuals (9)                                     | \$ 1,701.00          |
| Robert Fund                                                 | \$ 7,500.00          |
| <b>Miscellaneous - 2025</b>                                 | <b>\$ 49,732.04</b>  |
| Rentals Fees                                                | \$ 8,706.66          |
| Rental Fees - USG / MNG                                     | \$ 38,400.66         |
| Silent Auction (open house)                                 | \$ -                 |
| Bottle Return (Wadleigh)                                    | \$ 376.60            |
| Bottle Return (Kallisto)                                    | \$ 301.65            |
| Bottle Return (Craig)                                       | \$ 753.30            |
| Bottle Return (Charlotte)                                   | \$ 109.00            |
| bell refund                                                 | \$ 44.17             |
| Replacement cheques for NSF ones                            | \$ -                 |
| T-shirts & Sweatshirts                                      | \$ 1,040.00          |
| NSF payment                                                 | \$ -                 |
| <b>Camp Operating/Donations/Misc - 2025 (Total)</b>         | <b>\$154,393.24</b>  |
| <b>St. Andrew's Melbourne advance repaid (n/a)</b>          | <b>\$ -</b>          |
| <b>Donations receipted through the Presbytery of Quebec</b> | <b>\$ 8,748.60</b>   |
|                                                             | <b>\$ 163,141.84</b> |
| Opening Balance (01 Jan 25)                                 | \$ 100,220.00        |
| + Camp Operating/Donations/Misc 2025                        | \$ 163,641.84        |
| - Expenses 2025                                             | \$ 143,580.72        |
| <b>Book Balance 31 Dec 25</b>                               | <b>\$ 119,781.12</b> |

**CAMP D'ACTION BIBLIQUE - EXPENSES 2026**

|                                                      |                      |
|------------------------------------------------------|----------------------|
| Hydro Quebec                                         | \$ 2,794.11          |
| Propane                                              | \$ 926.92            |
| Telephone & internet                                 | \$ 279.57            |
| Postage / Stationary / Photocopying / magnets        | \$ 676.63            |
| Property (misc repairs / buildings upkeep)           | \$ 3,499.91          |
| Pharmacy - First Aid - training                      | \$ 119.69            |
| Food - Maxi / Tuck                                   | \$ 10,967.13         |
| Water Testing + Aquatech                             | \$ 1,663.69          |
| Honorariums - Staff                                  | \$ 40,505.00         |
| Honorariums - Executive Director                     | \$ 8,850.00          |
| Honorariums - Maintenance (Denis)                    | \$ 1,400.00          |
| Honorariums - Maintenance (William)                  | \$ 1,650.00          |
| Honorariums - Maintenance (Gary)                     | \$ 5,000.00          |
| Travel - Staff (Ex Dir & Committee)                  | \$ 2,347.16          |
| Fire Extinguishers                                   | \$ 412.16            |
| Septic (pumping + repairs)                           |                      |
| Insurance                                            | \$ 12,766.08         |
| Return of Registration Fees                          | \$ 715.00            |
| Cleaning - Housekeeping - Supplies (Cherbourg)       | \$ 2,723.07          |
| CITQ - QCA - CCI                                     | \$ 1,622.83          |
| T shirts / Hats / Water Bottles                      |                      |
| Program (gonflable / bowling / kayaking / fish)      | \$ 2,804.76          |
| Cheque Returned NSF                                  |                      |
| New Dock                                             |                      |
| Sports equipment                                     | \$ 492.92            |
| New Kitchen - Project Management                     | \$ 25.00             |
| Freezer                                              | \$ 300.00            |
| 4 wheeler repairs & John Deere purchase              | \$ 700.00            |
| Gas stoves / installation                            | \$ 2,902.44          |
| Washer & Dryer                                       | \$ 2,242.01          |
| Domain Name, web hosting, web design                 |                      |
| Mission Nouvelle Generations                         | \$ -                 |
| Bank charges / fees / returned cheque                | \$ 101.00            |
|                                                      | <b>\$ 108,487.08</b> |
| <b>Sent to Presbytery of Quebec for Tax Receipts</b> | \$ 1,050.00          |
|                                                      | <b>\$ 109,537.08</b> |
| <b>Expenses 2026</b>                                 | <b>\$ 109,537.08</b> |

# CAMP D'ACTION BIBLIQUE

## Camp Operating Income / Donations / Misc - 2026

|                                                             |                      |
|-------------------------------------------------------------|----------------------|
| <b>Camp Operating Income</b>                                | <b>\$ 25,121.00</b>  |
| Camper dues week 1 (Youth I)                                | \$ 6,795.00          |
| Camper dues week 2 (Bil Jr 1)                               | \$ 3,400.00          |
| Camper dues week 3 (Bil Jr 2)                               | \$ 5,605.00          |
| Camper dues week 4 (Bil Jr 3)                               | \$ 3,870.00          |
| Camper dues week 5 (Youth II)                               | \$ 5,151.00          |
| Retreat                                                     | \$ 300.00            |
| <b>Donations</b>                                            | <b>\$ 50,710.00</b>  |
| Presbytery of Montreal                                      |                      |
| Presbytery of Quebec                                        | \$ 1,000.00          |
| Synod of QC and Eastern ON                                  | \$ 34,276.00         |
| The Presbyterian Church in Canada                           | \$ 8,850.00          |
| CCI sponsorship                                             | \$ 225.00            |
| Various Churches / Organizations (5)                        | \$ 3,569.00          |
| Various Individuals (8)                                     | \$ 2,790.00          |
| 2026 Robert Fund grant (received in Dec 2025)               | \$ -                 |
| <b>Miscellaneous - 2026</b>                                 | <b>\$ 40,190.00</b>  |
| Rentals Fees                                                | \$ 3,140.00          |
| Rental Fees - USG / MNG                                     | \$ 36,525.00         |
| Bottle Return (Craig)                                       |                      |
| Bottle Return (Charlotte)                                   |                      |
| bell refund                                                 |                      |
| Replacement cheques for NSF ones                            | \$ -                 |
| T-shirts & Sweatshirts                                      | \$ 525.00            |
| NSF payment                                                 | \$ -                 |
| <b>Camp Operating/Donations/Misc - 2026 (Total)</b>         | <b>\$ 116,021.00</b> |
| <b>Donations receipted through the Presbytery of Quebec</b> | <b>\$ 1,050.00</b>   |
|                                                             | <b>\$ 117,071.00</b> |
| Opening Balance (01 Jan 26)                                 | \$ 119,781.12        |
| + Camp Operating/Donations/Misc 2026                        | \$ 117,071.00        |
| - Expenses 2026                                             | \$ (109,537.08)      |
| <b>Book Balance 31 Aug 26</b>                               | <b>\$ 127,315.04</b> |



## **2027 Camp d'action biblique Schedule**

**United Spirit Group:** Saturday, June 19<sup>th</sup> (11 a.m.) – Saturday, June 26<sup>th</sup> (10 a.m.)

**Pre-Camp (Staff Training):** Monday, June 28<sup>th</sup> (2 p.m.) – Saturday, July 3<sup>rd</sup> (10 a.m.)

**Youth 1 Camp (ages 13-16):** Sunday, July 4<sup>th</sup> (5 p.m.) – Saturday, July 10<sup>th</sup> (10 a.m.)

**Junior Camp 1 (ages 8-12):** Sunday, July 11<sup>th</sup> (5 p.m.) – Saturday, July 17<sup>th</sup> (10 a.m.)

**Junior Camp 2 (ages 8-12):** Sunday, July 18<sup>th</sup> (5 p.m.) – Saturday, July 24<sup>th</sup> (10 a.m.)

**Camp Rental:** Sunday, July 25<sup>th</sup> (5 p.m.) – Saturday, July 31<sup>st</sup> (10 a.m.)

**Junior Camp 3 (ages 8-12):** Sunday, August 1<sup>st</sup> (5 p.m.) – Saturday, August 7<sup>th</sup> (10 a.m.)

**Youth 2 Camp (ages 13-16):** Sunday, August 8<sup>th</sup> (5 p.m.) – Saturday, August 14<sup>th</sup> (10 a.m.)

**Camp Rental:** Sunday, August 15<sup>th</sup> – Sunday, August 22<sup>nd</sup> (2 p.m.)

**Camp Rental:** Monday, August 23<sup>rd</sup> (2 p.m.) – Sunday, August 29<sup>th</sup> (5 p.m.)

**Camp Rental:** Monday, August 30<sup>th</sup> (10 a.m.) – Friday, September 3<sup>rd</sup> (1 p.m.)

**Camp Rental:** Friday, September 3<sup>rd</sup> (6 p.m.) – Monday, September 6<sup>th</sup> (2 p.m.)

**Retreat (ages 12-19):** Friday, September 10<sup>th</sup> (5 p.m.) – Sunday, September 12<sup>th</sup> (2 p.m.)

**Camp Rental:** Friday, September 17<sup>th</sup> (5 p.m.) – Sunday, September 19<sup>th</sup> (2 p.m.)

**For general information or camp rental possibilities, please visit or contact CAB by:**

**Website:** [www.cabqc.ca](http://www.cabqc.ca)

**E-mail:** [cabqc@yahoo.ca](mailto:cabqc@yahoo.ca)

**Phone:** (819) 826-5400 (June to August)  
(450) 826-4599

**Address:** Camp d'action biblique  
P.O. Box 3154  
Cleveland, Québec  
J0B 2H0



## **Calendrier du Camp d'action biblique 2027**

**Camp Esprit Uni** : Samedi 19 juin (11h) au Samedi 26 juin (10h)

**Session préparatoire (pour le personnel)** : du lundi 28 juin (14h) au samedi 03 juillet (10h)

**Camp d'ados 1 (13-16 ans)** : du dimanche 4 juillet (17h) au samedi 10 juillet (10h)

**Camp junior 1 (8-12 ans)** : du dimanche 11 juillet (17h) au dimanche 17 juillet (10h)

**Camp junior 2 (8-12 ans)** : du dimanche 18 juillet (17h) au samedi 24 juillet (10h)

**Location de groupe** : du dimanche 25 juillet (17h) au samedi 31 juillet (10h)

**Camp junior 3 (8-12 ans)** : du dimanche 1 août (17h) au samedi 7 août (10h)

**Camp d'ados 2 (13-16 ans)** : du dimanche 8 août (17h) au samedi 14 août (10h)

**Location de groupe** : du dimanche 15 août au dimanche 22 août (14h)

**Location de groupe** : du lundi 23 août (14h) au dimanche 29 août (17h)

**Location de groupe** : du lundi 30 août au vendredi 3 septembre (13h)

**Location de groupe** : du vendredi 3 septembre (16h) au lundi 6 septembre (16h)

**Retraite (12-19 ans)** : du vendredi 10 septembre (17h) au dimanche 12 septembre (14h)

**Location de groupe** : du vendredi 17 septembre (17h) au dimanche 19 septembre (14h)

**Pour recevoir des renseignements généraux ou pour louer le camp, veuillez communiquer avec nous :**

**Site Web :** [www.cabqc.ca](http://www.cabqc.ca)

**Courriel :** [cabqc@yahoo.ca](mailto:cabqc@yahoo.ca)

**Téléphone :** (819) 826-5400 (juin à l'août)  
(450) 826-4599

**Adresse :** Camp d'action biblique  
C.P. 3154  
Cleveland (Québec)  
J0B 2H0